



Vol. 43, No. 10 — December 1996 décembre

At Trent University

# Two-Week Long Strike by Faculty Settled

University Faculty Association has been sertled at an all-night negotiating session allowing faculty to return to work on Dec. 3.

The three main issues in the most recent dispute were parity, proportionality and pensions but there have been poor labour relations for many years at Trent.

In 1991 the faculty, fed up with what seemed a permanent policy of the university to finance its operations on sub-standard salaries, went on strike and secured an agreement to parity with the average salaries in a group of Ontario universities. That solution was proposed by a mediator to ensure labour peace at Trent

This year the administration tried to tear up this agreement. It seemed surprised at the negative reaction. The association demanded the return of the formula.

The Trent administration's response to recent cuts in revenue from the provincial government was to disproportionally load the Picket line at Trent -Coats & coffee & out in the cold.

consequences on to the budget for full-time faculty. The association demanded the pain be distributed proportionally between all sectors of the budget and a formula be written into the contract to ensure this. This, said the faculty association, would guarantee the Trent tradition of focusing on high quality

Pensions are another example of the state of labour relations at Trent. When the boatd of governors decided to raid the pension fund, the association went to court and won The administration is appealing. There are also pension grievances winding their way through the grievance and arbitration procedure. The faculty association suggested all these issues be settled at the bargaining table, thereby eliminating the huge legal fees the university will spend on these cases. The administration refused. The administration also refused to make minor changes in the pension ar-



rangements which would have been paid for entirely from the pension surplus: a good example of counterproductive mean-mindedness.

The strike support at Trent was solid, in part because most academic staff recognized there had been no serious negotiations on the part of the administration during the eight months when the parties were trying to settle the collective

The administration merely kept repackaging its original position. It seemed to many on the academic staff at Trent that some

See TRENT ... Page 8 100

Higher Education Staff in UK Strike

# Universities Brought to a Halt

BY MALCOLM KEIGHT

HROUGHOUT THE UK universitiy staffs were united in strike action on Nov. 19. Eight unions representing more than 100,000 members from porters to professors took action in protest against pay offers of 1.5 per cent, with 2.5 per cent for the lowest paid. The Association of University Teachets with over 31,000 members mainly in the older universities, was particularly prominent in the action and student unions joined the protests in support. Despite claims by some Vice-Chancellors that some campuses remained open, there was very little activity in most universities as picket lines were strongly supported.

marches and rallies were held in cities up and down the country. Thousands attended meetings in London, Oxford, Edinburgh, Glasgow, Brighton, Southampton, Manchester and many others.

The dispute follows years of inadequate pay rises which have meant that salaries have fallen by more than 35 per cent against national average earnings; cuts in funding alongside a doubling of student numbers over the last seven years have meant that expenditure per student has fallen by 30 per cent. Cuts in the 1995 budget led vice-chancellors to claim that they can only make a pay offer of one per cent below the rate of inflation and almost 2.5 per cent below this year's increase in nation-

In addition to the strike, al average earnings. After refusing to negotiate further the V-Cs received an unequivocal response on Nov. 19 when staff gave a resounding "No!" to such insulting and inadequate offers.

This has been a unique demonstration of staff determination to be paid fairly. The vice-chancellors would discredit themselves if they did not hear the message: pay staff the percentage increase you paid yourselves last year. Don't duck it You cannot have one rule for the rich and one for the poor," said David Triesman, General Secretary of the AUT. British V-Cs whose salaries range from around £90,000 to almost £140,000\* received pay

See UNIVERSITIES... Page 8 🖙

### Fin de la grève à l'Université Trent

F 3 DÉCEMBRE, LES PROFESseurs de l'Université Ttent sont retournés au travail, mettant ainsi fin à une grève de deux semaines. Les deux parties ont négocié toute la nuit avant d'arriver à une entente de principe.

La parité salariale, la proportionnalité et la caisse de retraite étaient les principaux points en litige. Il importe d'ajouter que les telations de travail sont mauvaises depuis de nombreuses années à cette université.

En 1991, fatigués que l'administration finance ses activités de fonctionnement en fonction de les professeurs ont déclenché la grève et ont obtenu une entente prévoyant la parité du salaire moyen avec un groupe d'universités de l'Ontario. Un médiateur avait proposé cette solution pour apaiset les relations de travail.

Cette année, l'administration a tenté de mettre cette entente en píèces. La réaction négative des professeurs a semblé la surprendre. L'association a alors demandé que l'on revienne à la formule adoptée.

Pour réagir à la baisse de revenus causée par les compressions du gouvernement provincial, l'administration a décidé que le poste budgétaire affecté aux ptofesseurs à temps plein absorberait les conséquences de ces mesures, L'association a exigé que le manque à gagner soit réparti proportion-

Voir TRENT., à la page 8 00

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OCUFA was pleased to have had the opportunity to appear before the Advisory Panel on Oct. 24. Michael Piva, President of the Ontario Confederarion of University Faculty Associations, follows up on two issues arising from the round table discussions to date. See OCUFA Submits Second Brief to Advisory Panel.

#### Conference Summary Page 10

The 1996 CAUT Status of Women Committee conference on "Doing Equity" took place in Halifax on Oct. 24-27. Activities included a workshop entitled "Coping with Loss and Betrayal in the Workplace," a networking session for feminist researchers, and the Sarah Shorten Award dinner in honour of the 1996 recipient, Elizabeth Fox Percival (University of Prince Edward Island). Sa SWC Conference Looks at Ways to "Do Equity."

#### Editorial Page 28

A strike is an emotionally draining affait. This would be true anywhere, anytime. But the feeling at the Trent University strike was particularly sharp. See Collective Survival & Academic Rights - The Case of

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Une grève est toujours émotivement épuisante, Cela est vrai partout, en toute circonstance. À l'université Trente toutefois, où les professeurs étaient en grève, les sentiments étaient à vif. Voir La survie collective et les droits universitaires : l'affaire de l'Université Trent.

#### LETTERS



#### COURRIER

#### United front -No GST on books!

As you know, on Oct. 23, 1996, the Province of New Brunswick announced the signing of the final agreement with the federal government to harmonize the federal GST and the provincial sales rax.

Since the signing of a Memorandum of Understanding in April 1996, we have received many submissions and let-ters protesting the inclusion of books in the Harmonized Sales Tax (HST) base. On numerous occasions the Province has made its position abundantly clear to both the public and the federal government. New Brunswick did not wish to

We were very pleased to announce the Province of New Brunswick will offer a point-of-sale (instant) rebate for the provincial portion (8 per cent) of the HST for final consumers. The rebate will be registered on the sales slip and deducted from the final price of the item. This is a significant achievement by the Province, in co-operation with the federal government and the other harmonizing provinces, for the cause of literacy.

The Province has made good its commitment not to impose an additional tax on books. Ottawa has demonstrated willingness to support literacy by offering a 100 per cent rebate on GST paid across Canada and a 100 per cent rebate on HST paid in the harmonizing provinces on the purchase of books for municipalities, universities, public colleges, certain charities and qualifying non-profit organizations (not for resale) and, most significantly, for libraries.

Those of you who added you voice in support of New Brunswick's position, share in the credit for this important decision by the federal government. The cause of literacy was furthered on Oct. 23, 1996, and you were there every step of

I want to thank you for your interest in this matter. Together, we're making New Brunswick stronger.

> EDMOND P. BLANCHARD Minister of Finance, New Brunswick

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Administrators of the CAUT Insurance Plans since 1972.

I am writing in reply to your letter of Sept. 19, 1996, with regard to the harmonization of the GST and PST and its impact on books.

As you know, the federal government has gone some distance in relieving the tax burden for university libraries. I hope you appreciate that the provinces harmonizing their tax system played an important role in achieving this benefit. I hope the result was one you find helpful.

> WILLIAM GILLIS Minister of Finance, Nova Scotia

Request for Nominations

#### 1997 Sarah Shorten Award

For an advance copy of the award profile please contact: Lynn Braun at CAUT, 2675 Queensview Drive, Ottawa K2B 8K2; Fax: 613/820-7244; E-mail: braun@caut.ca.

#### COMMENTS? **OUESTIONS?**

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#### BARGAINING & BENEFITS

Internal Report Proposes Wide-Ranging Changes

# Renewal & Redundancy at Carleton U.

BY MARK LANGER

44C TEPS TOWARDS RENEWAL," a report by a sub-committee of the Senior Planning Committee at Carleton University, proposes wide-ranging changes in the organization of academic programs at the university that are likely to result in large-scale layoffs. The sub-committee, chaired by G. Stuart Adam, Dean of Arts at Carleton, stated that the conclusions of the report arose "in part out of the current fiscal situation," as well as out of current and planned reductions in the numbers of faculty and support staff. Citing declines in both revenues and enrolments since 1993, the report's authors set themselves the task of "re-imagining Carleton" in a way that takes advantage of the university's strengths and special identity

Many of the goals set for Carleton in the report are aimed at raising revenues through strategies such as an increase in the number of doctoral programs or in the ratio of honours to pass students. While urging that the university promote Carleton's identity as "a national leader in the study of public affairs and management and the study of high technology" the Adam Committee proposes that Carleton provide a balance "between goals associated with the public culture ... and the goals associated with the private interests and vocational preferences of individual students."

Abandoning Carleton's position as a "multiversity," the report suggests a teorganization of Carleton's faculty in order to emphasize Carleton's "specialized and distin-

guishing marks" in Public Affairs and Management, as well as in High Technology. Faculty would be placed in either of two Divisions - the Division of Engineering and Science, and the Division of Arts and Social Sciences. The Division of Engineering and Science would consist of separate Faculties of Engineering and Science. The Arts and Social Sciences would consist of a Faculty of Arts and Social Sciences and one of Public Affairs and Management. Within each Faculty, what the sub-committee defines as traditional disciplines would be considered "core" while others would be "auxiliary." Vertically-integrated programs (with undergraduate, master's and doctoral programs) would receive priority. Master's programs not leading to a doctorate are targeted for closure.

The demonstrably hasty move toward acceptance of the report has aroused as much controversy as have several of the report's proposals. On Nov. 8, in the first of only two planned discussions in Senate before a vote to approve the document, interventions by Senators were limited by Carleton Ptesident Richard Van Loon to four minutes each. Reactions to the document were mixed. While Dean of Engineering Malcolm Bibby hailed the work as "of importance not only to Carleton, but to Canada," Dean of Social Sciences Thomas Wilkinson expressed reservation about the division of disciplines into "core" and "auxiliary" by observing that the report turned its back on every new academic venture at the university in the last twenty years.

The report calls for reductions

of 69 faculty, only a portion of which would be through normal retirement or voluntary separation. Many reductions would be achieved through "program redundancy" as yet an undefined state. The report outlines criteria for ptogram closure that include whether disciplines are "core," whether they offer programs up to and including the doctoral level, etc., but offer no guidance on how these criteria are to be prioritized or weighted. According to President Van Loon, administration does not intend to be bound by the terms of the report. Van Loon stated that the criteria are neither necessary nor sufficient for a program to be declared redundant. When the amount of the Ontario provincial grant is made known in January, the number of layoffs then will be calculated. Peter Fitzgerald, Chair of Senate's Financial Review Committee, noted that "underneath the list of 'objective' criteria for program closures, it now seems that Senate is being asked to approve something approaching a blank cheque."

The report's underlying premise is that faculty reduction is made necessary by the failure of the B.A. program to maintain enrolment, causing a financial crisis. However, the authors of the report used as a base the peak enrolment year of 1993-94, a result of Carleton management's previous strategy whereby, through low admission standards, as many students as possible were admitted into the B.A. ptogram even thought the provincial financial corridor limit had been reached. In his Sept. 13 addtess to General Faculty Board, President Van Loon acknowledged that this was an unsustainable level of enrolment — a point which even the renewal report admits. The former strategy was intended to use admission to raise the funding corridot (a scheme that had worked in 1989-90), to fund capital projects, and to fund non-B.A. programs at the university. Over-enrolment reached its zenith in 1993-94, when Carleton admitted almost as many first year B.A. students as the University of Toronto. A subsequent

rise in admission standards has been a factor in the return of enrolment to historically normal levels.

Unacknowledged by the report is that the decrease in Carleton's entolment already has been more than matched by faculty reductions. The ratio of students to faculty in Arts and Social Sciences now is higher than it has been in any year prior to 1987-88, when the over-enrolment strategy was initiated. The Carleton University Academic Staff Association notes that with academic staff compensation near historically low levels in terms of percentage of the university's budget, Carleton's current budgetary shortfall is largely the legacy of deficits inherited from previous years, and the accumulated result of recent buyouts of faculty, support staff and management, as well as the product of mulrimillion dollar losses on non-academic university projects, such as the Carleton University Development Corporation.

(Mark Langer is Public Relations Officer for the Carleton University Academic Staff Association.)

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# Highlights of the 41st Council Meeting

- Authorized: A working group to explore the provision of services for retired faculty and the status of membership for retired members with the intention of presenting a report to Council in May 1997.
- Approved: Policy Guidelines on Cutbacks and Retrenchment in Universities and their Effects on Librarians (revised)
- Approved: Guidelines for the Appointment and Review of University Chief Librarians
- Approved: Model Clause on Legal Liability
- Approved: Mode! Clause on Suspension, Discipline and Dismissal
- Carried: That CAUT Council authorize the CAUT Executive to explore, with the Association of Universities and Colleges of Canada and the Canadian Federation of Students, the possibility of creating an independent voluntary pan-Canadian system of accreditation for universities in Canada (and for university programs in institutions that are not chartered as universities) based on the objectives and historic mission of each university and institution involved, and designed to ensure high academic standards.
- Carried: That CAUT contribute a sum equal to 25 cents per individual member in CAUT as of November 1996 to CHO!CES to use in development of its 1997 alternative budget.

#### Council Resolution — Trent Strike

THAT CAUT Council express its solidarity for the Trent University Faculty Association in its strike against the Trent University Board of Governors.

### Council Resolution — Manitoba's Bill 32

THAT CAUT go on record as supporting MOFA's opposition to Bill 32, and THAT CAUT, in cooperation with MOFA, urge the opposition parties to take the position that, if elected, they will abolish the Conservative government's new commission for higher education and replace it with structures which guarantee representation by faculty, students, administrators, and the government and which respect the autonomy of the universities and the academic freedom of the academic staff.

# Council Resolution — Copyright Legislation

THAT CAUT Council urge the Government of Canada to honour its commitments to the education and library communities concerning phase II of the copyright legislation by passing Bill C-32 with the exceptions proposed by the government and to accept the amendments suggested to the Heritage Committee by CAUT and AUCC.

#### Council Resolution — University of Minnesota

THAT this Council stands in solidarity with its colleagues at the University of Minnesota as they seek to bargain collectively for academic freedom and shared university governance.

### Council Approves Policy on Performance Indicators

AUT COUNCIL HAS APproved a policy on performance indicators. The new policy follows at least two years of discussion, drafting and revisions. Dr. Bill Bruneau, president of CAUT, was the chief author of the policy.

The CAUT policy, approved at the November Council meeting, supports only those indicators that have been negotiated by senates (or equivalent bodies) and faculty associations, where such PIs (a) are inexpensive, (b) strengthen the autonomy of the institution, (c) can be demonstrated to increase

accessibility to higher education, (d) encourage equitable participation by all individuals and groups in the life of the university or college, and (e) show how far the university's financial means are sufficient to achieve its mission.

After its definition of PIs, the preamble notes that statistical descriptions of universities have been popular for a long time in order to provide information to the public. Unfortunately, statistical analysis in the form of PIs are more and more now serving as a pretext to disguise governmental cuts and

to increase political interference.

The policy emphasizes that the mission of a university or college is linked to the history, society and economy of a region or city. Because of this variety, no national or provincial statistical indicators can show whether a particular institution is operating effectively according to its mission starement. Rather, system-wide PIs may serve as a smoke-screen for attacks on academic freedom and autonomy.

Council also received a tacrical document on what to do if PIs are imposed.

# Collective Bargaining ALERT Receives Final Approval

THE COLLECTIVE BARGAINing and Economic Benefits
Committee of CAUT has developed a series of guidelines and procedures to be used by CAUT in its
fight against the increased number
of threats to collective bargaining
at Canadian universities. The document, entitled "Guidelines for an
ALERT: Measures for Response to
Threats to the Collective Rights of
the Profession and/or to the
Collective Bargaining Process at
Canadian Universities," received
final approval at Council.

Vic Catano, chair of the committee, in presenting the guidelines to Council members, expressed the committee's view that the ALERT can be used as an important weapon in stemming serious threats

THE COLLECTIVE BARGAIN- to collective bargaining in the uni-

Under the guidelines CAUT's Executive Committee may invoke an ALERT in such instances where it determines there is an extreme form of bad faith bargaining, where the university or government is seriously inhibiting the free collective bargaining process or where a university or government is clearly acting to undermine or to abrogate the existing collective bargaining rights of the member associations of CAUT. Such an ALERT would only be invoked following full consultation with the Collective Bargaining and Economic Benefits Committee, legal counsel and the local or provincial member association(s) involved.

If an ALERT is imposed by CAUT, a series of measures would be implemented beginning with letters to the president and board of governors of the offending academic institution or government, protesting the actions at issue and warning that such practices exceed the norms of collective bargaining, and as such constitute the grounds for invoking a national and international ALERT. If the matter remains unresolved the Executive would be authorized to take a series of measures to publicize the confrontation to the academic community across Canada and internationally as well as more generally in the Canadian media.

### Sarah Shorten Award Winner Lauréate du prix Sarah-Shorten

R. ELIZABETH FOX PERCIVAL from the University of Prince Edward Island was presented with the 1996 Sarah Shorten Award at the November Council meeting. Dr. Percival's efforts and accomplishments on behalf of women at the University of Prince Edward Island and academic women at the national level embody the goals and qualities sought in the recipient of the Sarah Shorten Award. Dr. Percival's work has demonstrated commitment and leadership to the advancement of women both in academe and in the larger community. Letters of support for Dr. Percival's nomination from community members and academics across Canada praise Dr. Percival's efforts and accomplishments with-



Dr. Percival — Winner of the 1996 Sarah Shorten Award. M<sup>me</sup> Percival, de l'Université de l'Î.-P-É., lauréate du prix Sarah-Shorten 1996.

ME ELIZABETH FOX PER-cival de l'Université de l'Îledu-Prince-Édouard, a reçu le prix Sarah-Shorten 1996 à l'occasion de l'assemblée de novembre du Conseil. Par ses efforts et ses réalisations pour la cause des femmes l'Université de l'Île-du-Prince-Édouard, Mme Percival incarne les objectifs et les qualités recherchées chez les lauréates du prix Sarah-Shorten. Par son travail et son exemple, elle a démontré son attachement à la défense des femmes dans le milieu universitaire et dans la collectivité en général. Les lettres appuyant sa candidature, soumises par des membres de la collectivité et du milieu universitaire d'un océan à l'autre, ont loué sans réserve ses efforts er ses réalisations.



À l'assemblée du Conseil - L'AAUP et l'AUT discutent de l'agrement

# Les lignes directrices pour lancer un avertissement sont approuvées

E COMITÉ DE LA NÉGOCIATION collective et des avantages économiques de l'ACPPU a élaboré des lignes directrices et des procédures que l'ACPPU suivra pour lutter contre les menaces à la négociation qui augmentent sans cesse dans les universités canadiennes. Intitulé Lignes directrices à suivre pour lancer un avertissement en cas de menaces aux droits collectifs de la ptofession ou au processus de négociation collective ou les deux dans les universités canadiennes, le document a reçu l'aval du Conseil.

Vic Catano, président du comité, en déposant le document, a précisé aux membres du Conseil qu'il pouvait être un outil important afin de contrer les graves menaces à la négociation collective auxquelles fait face le secteur universitaire.

En vertu de ces lignes directrices, le Comité de direction de l'ACPPU peut lancer un «avertissement» lorsqu'il juge être en présence d'une forme extrême de négociarion de mauvaise foi, lorsque l'universiré ou le gouvernement entrave gravement le processus de la libre négociation collective, ou dont les agissements visent clairement à saper ou à abroger le droit acquis de négociation collective des associations membres de l'ACPPU. Le Comité de direction lancera un avertissement seulement après avoir consulté le Comité de la négociation collective et des avantages économiques, un conseiller juridique et les associations locales ou provinciales visées.

S'il est décidé de lancer un avertissement, l'ACPPU prendra

certaines mesures. Elle enverra d'abord une lettre de protestation au recteur et au conseil d'administration de l'établissement d'enseignement en tort ou au gouvernement fautif dans laquelle elle s'élève contre leurs actions. Elle les préviendra que leurs pratiques vont au-delà des normes de la négociation collective et qu'elles constituent un motif pour lancer un avertissement national et international. Si le litige persiste sur une longue période, le Comité de direction aura l'autorisation de prendre un ensemble de mesutes pour faire connaître le conflit à la collectivité universitaire dans tour le Canada et à l'échelle internationale ainsi que, d'une manière plus générale, dans les médias canadiens.

# Indicateurs de rendement : énoncé de principes adopté

E CONSEIL DE L'ACPPU A APprouvé l'énoncé de principes sur les indicateurs de rendement. Le document a été déposé après deux ans de discussion, d'élaboration et de révisions diverses. M. Bill Bruneau, président de l'ACPPU, est le principal auteut de l'énoncé.

Le document de l'ACPPU, approuvé à l'assemblée de novembre, appuie seulement les indicateurs qui sont négociés pat les conseils d'université, ou les organes équivalents, et les associations de professeurs, s'ils sont peu coûteux et renforcent l'autonomie de l'établissement, s'ils peuvent prouver qu'ils augmentent l'accessibilité aux études universitaires, s'ils encouragent une participation équitable

les groupes à la vie de l'université ou du collège et s'ils montrent jusqu'à quel point les moyens financiers de l'université suffisent à réaliser sa mission.

Après avoir défini les indicateurs de rendement, on fait remarquer dans le préambule que les descriptions statistiques des universités sont populaires depuis longtemps, parce qu'elles servent à informer le grand public. Toutefois, on recourt de plus en plus à l'analyse sratistique sous la forme d'indicateurs de rendement pour camoufler les compressions des gouvernements et pour augmenter l'intervention polirique.

L'énoncé de principes fait va-

de toutes les personnes et de tous loir que la mission d'une université ou d'un collège est liée à l'histoire, à la société et à l'économie d'une région ou d'une ville. En raison de cetre diversité, il n'existe aucun indicateur statistique national ou provincial qui puisse prouver qu'un établissement d'enseignement supérieur fonctionne efficacement et respecte son énoncé de mission. Des indicateurs appliqués à la grandeur du système peuvent plutôt servir de paravent aux atra-ques contre la liberté universitaire et l'autonomie de direction. Dans le milieu universitaire, l'enseignement et la recherche dépendent de la liberté universitaire et de l'autonomie de direction pour pouvoir survivre et atreindre l'excellence.

#### Faits saillants de la 41e assemblée du Conseil

- · Autorisation de former un groupe de travail qui étudiera la question des services et le statut de membre des retraités en vue du dépôt d'un rapport à l'assemblée de mai 1997 du Conseil.
- Approbation des Lignes directrices sur les compressions budgétaires et de personnel dans les universités et leurs effets sur les bibliothécaires.
- Approbation de l'Énoncé de principes de l'ACPPU sur la nomination et l'évaluation des bibliothé-
- · Approbation de la clause modéle sur la responsabilité légale.
- Approbation de la clause modéle sur les suspensions, les mesures disciplinaires et les congédiements.
- Adoption d'une résolution autorisant le Comité de direction à examiner avec l'Association des universités et colléges du Canada et la Fédération canadienne des étudiantes et des étudiants la possibilité de créer un organisme pancanadien d'agrément des universités canadiennes (et des programmes universitaires des établissements d'enseignement sans charte d'université), indé pendant et volontaire, qui fonderait ses décisions d'aprés les objectifs et la mission historique de chaque université et établissement concerné et qui aurait le mandat de faire respecter des normes élevées de qualité d'enseignement.
- Adoption d'une résolution voulant que l'ACPPU verse à CHO!CES la somme équivalant à 0,25 \$ par membre individuel de l'ACPPU, selon les chiffres de novembre 1996, pour élaborer son budget de rechange de 1997.

#### Résolution du Conseil — Grève à l'Université Trent

IL EST RÉSOLU QUE l'ACPPU manifeste sa solidarité envers la Trent University Faculty Association qui est en gréve en réaction à la position du conseil d'administration de l'université.

#### Résolution du Conseil — Loi 32 du Manitoba

IL EST RÉSOLU QUE l'ACPPU rende public son appui à la MOFA qui conteste le projet de loi 32 et que l'ACPPU, de concert avec la MOFA, enjoigne les partis d'opposition de s'engager, une fois élus, à abolir la nouvelle commission pour l'enseignement postsecondaire du gouvernement conservateur et à la remplacer par des structures qui garantissent la représentation des professeurs, des étudiants, des administrateurs et du gouvernement et qui respectent l'autonomie des universités ainsi que la liberté universitaire du corps universitaire.

#### Résolution du Conseil — La loi sur le droit d'auteur

IL EST RÉSOLU QUE le Conseil de l'ACPPU recommande fortement au gouvernement du Canada de respecter ses engagements envers le milieu de l'éducation et des bibliothéques en vertu de la partie II de la loi sur le droit d'auteur en adoptant le projet de loi C-32 ainsi que les exceptions qu'il a proposées, et d'accepter les modifications proposées au Comité du patrimoine canadien par l'ACPPU et l'AUCC.



# CALL FOR NOMINATIONS TO CAUT OFFICER POSITIONS AND AS CHAIRS AND MEMBERS OF CAUT STANDING COMMITTEES

Nominations are now being actively sought for election to the Executive Committee, namely: CAUT President, Vice-President, and two Members-at-large. Nominations are also being sought for election to positions on the four CAUT Standing Committees: Academic Freedom and Tenure - Person Chairing, four vacancies; Collective Bargaining and Economic Benefits acancies; Librarians - Person Chairing, two vacancies; and Status of Women - Person Chairing, one vacancy, Individual affiliated members and associate members of CAUT are entitled to make

In order to maintain the effectiveness of CAUT as an organization it is extremely important that well qualified members of local and provincial associations are nominated. Elections will take place at the CAUT Council meeting in Ottawa in May 1997.

#### DESCRIPTION OF POSITIONS

The President: Responsible for guiding the affairs of the Association between meetings of Council and for ensuring that policies approved by Council are implemented. A nominee for the position of President should have had considerable experience in faculty association affairs at the local or provincial level.

The Vice-President: Responsible, in particular, for the publications program of CAUT and, as a senior officer, for assisting the President with his or her responsibilities.

#### COMMITTEE MEMBERS

#### Academic Freedom and Tenure Committee

Nominees for positions on the Academic Freedom and Tenure Committee should have considerable experience in the area of professional rights, grievances and discrimination policy. Nominees should also have knowledge of policy matters pertaining to academic rights. Nominees should be willing and available to dedicate considerable time to the work of the Committee between meetings (four per year) including fact-finding missions, drafting of documents, and other related duties. Nominees for the Person Chairing normally must have served at least one year on the Committee

#### Collective Bargaining and Economic Benefits Committee

Nominees for positions on the Collective Bargaining and Economic Benefits Committee should have demonstrated experience in the area of collective bargaining and/or analysis of economic benefits. Elected members shall normally serve for three year terms, with the possibility of one renewal, and should be able to commit time in between meetings (three per year) to the work of the committee, including conference planning, drafting of documents and other related activities

#### Librarians' Committee

Nominees for positions on the Librarians' Committee should have considerable experience and knowledge of the professional interests and academic concerns of librarians at Canadian universities. Nominees ought to be aware of policy matters pertaining to academic rights and working conditions of university librarians. Nominees should be willing and available to dedicate significant time to the Committee's work between meetings (three per year). including the biennial conference, annual insert to the Bulletin, drafting or editing documents, responding to enquiries and other related activities. Nominees for the Person Chairing normally must have served at least one year on the Committee.

#### Status of Women Committee

Nominees for positions on the Status of Women Committee should have considerable experience representing the interests of and

coordinating strategies promoting the status of women. Nominees should also have knowledge of policy matters pertaining to the status of women. Nominees should be willing and available to dedicate considerable time to the work of the Committee between meetings (three per year) including the Status of Women Conference planning (held once a year), annual Bulletin

insert, drafting of documents, and other related duties. Nominees for the Person Chairing normally must have served at least one year on the Committee.

#### TERM OF OFFICE

The term of office for the President, Vice-President and Executive Committee Members-at-large is one year. The term of office for Persons Chairing CAUT Standing Committees is two years. The term of office for members of CAUT Standing Committees is three years.

#### NOMINATION PROCEDURE

#### Nominations should be sent to:

Professor Mark Sandilands

Person Chairing, Elections and Resolutions Committee CAUT, 2675 Queensview Drive, Ottawa, ON K2B BK2

- A letter of nomination
- A brief statement of why the nominator feels the nominee is qualified to serve.
- . The agreement of the nominee to serve if elected.
- completed copy of the "Standard Information Form (available from any Faculty Association office or from CAUT)
- For nominees to the Academic Freedom and Tenure Committee, a full academic curriculum vitae.

Note: Information on release time for CAUT Officer positions and CAUT Standing

### NOMINATION DEADLINES

- Academic Freedom and Tenure Committee: January 7, 1997
- Collective Bargaining and Economic Benefits Committee: January 7, 1997
- = Librarians' Committee: January 7, 1997
- Status of Women Committee: January 7, 1997
- All other nominations: March 31, 1997 if possible



#### APPEL, DE CANDIDATURES AUX POSTES DE DIRIGEANTS DE L'ACPPU, DE PRÉSIDENTS ET DE MEMBRES DES COMITÉS PERMANENTS DE L'ACPPU

Nous sollicitons activement des candidatures à des postes au Comité de direction, soit: la présidence, la vice-présidence, et deux postes de membres ordinaires de l'ACPPU. En outre, nous sollicitons des candidatures à des postes aux quatre comités permanents de l'ACPPU: quatre postes au Comité de la liberté universitaire et de la permanence de l'emploi dont celui de la présidence; deux postes au Comité de la négociation collective et des avantages économiques; deux postes au Comité des bibliothécaires dont celui de la présidence; et un poste au Comité du statut de la femme dont celui de la présidence. Les membres affilies individuels et les membres associés de l'ACPPU ont le droit de présenter des candidatures

Pour que l'ACPPU demeure une organisation efficace, il est donc très important de proposer des candidats qualifiés des associations locales et provinciales. Les élections se tiendront à l'occasion de l'assemblée du Conseil qui se tiendra à Ottawa

#### DESCRIPTION DES POSTES

La présidence : La personne élue est responsable de la direction des affaires de l'association entre les assemblées du Conseil et s'assure que les directives approuvées par le Conseil sont mises en oeuvre. Les candidats à la présidence doivent possèder une expérience considérable en matière d'associations de professeurs à l'échelle locale ou provinciale.

La vice-présidence : La personne élue est responsable, en particulier, du programme des publications de l'ACPPU et, en tant que dirigeant supérieur, elle aide la présidente ou le président à s'acquitter de ses responsabilités.

#### LES MEMBRES DES COMITÉS

#### Le Comité de la liberté universitaire et de la permanence de l'emploi

Les candidats et candidates à des postes du Comité de la liberté universitaire et de la permanence de l'emploi devraient avoir une expérience considérable dans le domaine des droits professionnels, des griefs et des politiques concernant la discrimination. Ils devraient également connaître les questions de principe relatives aux droits des universitaires. Les candidats et candidates devraient être disponibles et prêts à consacrer beaucoup de temps aux travaux du comité entre les réunions (quatre fois par année) et à participer, notamment, à des missions d'enquête, à la rédaction de documents et à d'autres taches connexes. Les candidats et candidates à la présidence doivent dates à la présidence doivent normalement avoir siègé au moins normalement avoir siègé au moins un an au comité.

### Le Comité de la négociation collective

et des avantages économiques Les candidats et candidates à des postes du Comité de la négociation collective et des avantages économiques devraient avoir fait la preuve de leur expérience dans le domaine de la négociation collective ou de l'analyse d'avantages économiques. membres élus siègent normalement trois ans au comité et leur mandat peut être renouvelé une fois. Ils devraient également pouvoir consacrer du temps aux travaux du comité entre les réunions (trois fois par année) notamment en organisant des colloques, en rédigeant des documents ou en participant à des activités connexes

#### Le Comité des bibliothécaires

Les candidats et candidates à des postes du Comité des bibliothécaires devraient avoir une expérience et une connaissance considérables des intérêts de la profession et des préoccupations pédagogiques des bibliothécaires des universités canadiennes. Les candidats et candidates doivent connaître les questions de principe touchant les droits universitaires et les conditions de travail des bibliothécaires d'université. Ils devraient être disponibles et prêts à consacrer beaucoup de temps aux travaux du comité entre les réunions (trois fois par année) notamment en participant à l'organisation du colloque biennal, au supplément annuel du Bulletin, à la rédaction ou à la révision de documents, en répondant à des demandes de renselgnement et à d'autres activités connexes. Les candidats et candidates à la présidence doivent normalement avoir siègé au moins un an au comité

#### Le Comité du statut de la femme

Les candidates à des postes du Comité du statut de la femme devraient avoir une expérience considérable dans la

représentation des intérêts des femmes et dans la coordination de stratégies mettant en valeur la condition des femmes. Les candidates devraient également connaître les questions de principe touchant la condition des femmes. Elles devraient être disponibles et prêtes à consacrer beaucoup de temps aux travaux du comité entre les réunions (trois fois par année) et à l'organisation de la conférence annuelle du statut de la femme, au supplément annuel du Bulletin, à la rédaction de documents et à d'autres tâches connexes. Les candiun an au comité.

Le mandat de la présidence et de la vice-présidence de même que des membres ordinaires du Comité de direction est d'un an. Le mandat de la présidence des Comités permanents est de deux ans. Le mandat des membres des comités permanents de l'ACPPU est de

#### MÉTHODE DE MISE EN CANDIDATURE

#### il faut envoyer les candidatures à :

M. Mark Sandilands

Président, Comité des élections et résolutions ACPPU, 2675, promenade Queensview Ottawa (Ontario) K2B BK2

#### Les pièces suivantes doivent accompagner les mises en candidature

- une lettre de mise en candidature.
- Une brève déclaration expliquant pourquol la personne qui présente le candidat ou la candidate estime qu'il ou elle possède les qualités voulues.
- L'accord du candidat ou de la candidate de sièger au comité advenant son election.
- Une copie du Formulaire d'information réglementaire à l'intention des candidats à un poste électif de l'ACPPU, disponible auprès des associations de professeurs ou de l'ACPPU
- Pour les candidats au Comité de la liberté universitaire et de la permanence de l'emploi, un curriculum vitae complet de leur expérience universitaire.

Note : Les renseignements au sujet du dégagement pour les postes au Comité de direction ainst que les présidences des comités permanents de l'ACPPU se trouvent dans le service d'information, sous l'onglet 48, aux pages 4 - 7.

#### DATE LIMITE DES MISES EN CANDIDATURE

- Le Comité de la liberté universitaire et de la permanence de l'emploi: le 7 janvier 1997
- Le Comité de la négociation collective et des avantages économiques:
- le 7 janvier 1997
- Le Comité des bibliothécaires: le 7 janvier 1997
- Le Comité du statut de la femme: le 7 janvier 1997
- Toutes les autres mises en candidature: le 31 mars 1997 si possible

# OCUFA Submits Second Brief to Advisory Panel

BY MICHAEL J. PIVA

CUFA WAS PLEASED TO HAVE had the opportunity to appear before the Advisory Panel on Oct. 24. I would like to follow up on two issues arising from the tound table discussions to date, The first issue, faculty compensation and the recruitment/retention of professors and academic librarians was raised at a number of other round rable discussions, but OCU-FA did not have an opportunity to discuss this with the Advisory Panel. The second issue, the "tiering" of the Ontario university system, was discussed by OCUFA and the panel, but I would like to reiterate and clarify OCUFA's position to dispel any ambiguity.

OCUFA and others have previously provided the panel with data comparing faculty compensation in Ontario and the United States. To interpret the data, it is important to place faculty compensation issues within the context of the larger labour market. Ontario universities compete for qualified people not only with universities in the United States and other jutisdictions, but with other sectors of the domestic economy as well. The last thorough study of faculty compensation was conclusive on this point. The Hay Management Consultants concluded in 1988 that "based on an assessment of measured job content, ... the academic task is compensated, on average, below the major comparator groups selected for this study. It is only when an academic achieves the rank of full professor (average age of appointment 42 years; average salary at time of appointment: \$58,100) that something approaching competitive salaries are achieved.... However, academics are disadvantaged with respect to lifetime earnings because of the wayin which entry level compensation is determined and then administered through the tenure stream. [Hay Management Consultants, "A Comparative Study of Compensation of Faculty and Senior Administrative Personnel

Reprint: October 31 letter was addressed to
Dr. David Smith, Chair, Advisory Panel on Future Directions for
Postsecondary Education, Ontario. OCUFA is particularly
concerned about any changes to the funding model which involve separate
funding for research and teaching — an alteration which would
utlimately undermine the quality of teaching.

in Ontario Universities, February

Between the time this study was completed in 1988 and the Social Contract of 1993, compensation settlements closed the gap marginally between faculty and some comparator groups. The Social Contract, however, froze faculty compensation and thus substantially widened the gap between universities and comparable groups in the private sector. Although the freeze on across the board or scale increases affected all faculty, the failure to pay step increments or merit increases will particularly hurt our most junior colleagues. The three year freeze has led to a permanent reduction in lifetime eatnings for all junior faculty who wete already substantially disadvantaged relative to both the private sector and colleagues in other jurisdictions. This year the overwhelming majority of university faculty and academic librarians again received across the board or scale increases well below both CPI and

Earlier I provided you with a table comparing salaries in Ontario universities and doctoral and comprehensive universities in the United States between 1990-91 and 1994-95. These data show that salaries in Ontario increased less rapidly than in U.S. doctoral universities but marginally more rapidly (110.8 as opposed to 110.4) than in U.S. comprehensive universities. However, due to higher inflation in Ontario, real salaries have in fact declined relative to both doctoral and comprehensive universities in the United States. At the rank of Assistant Professor, the salary trend in Ontario is substan-

tially lower than in either of the two U.S. comparator groups. The deterioration in salary levels in Ontario compared to the United States has been substantial, particularly at the junior ranks.

The table provided by the University of Toronto Faculty Association listing salaries in a number of institutions in the United States demonstrates how uncompetitive University of Toronto salaries are in relative terms. Further, Statistics Canada data demonstrate that salaries for colleagues in other Ontatio universities are even lower than the University of Toronto.

Declining research opportunities in Ontario provide an additional competitive disadvantage for our universities, particularly at the senior tanks. Others, including COU, have provided the panel with data showing declining funding from the federal research councils. In addition, Ontario universities receive significantly less funding through federal grants and contracts when compared to a selection of comparable private and public institutions. In 1991-92 American private universities received over \$9,000 per student from such sources. American public universities received over \$4,400 per year. In comparison, Ontario's largest institutions received only \$1,600. Cuts at both the federal level and in provincial transfers are having a devastating effect on our capacity to pursue research. Shrinking reseatch opportunities may well be our primary competitive disadvantage as we attempt to tetain quali-

The different provisions for stipends for the primary teseatcher

in Canadian and American research funding puts Canadians at a further disadvantage. Canadian research grants, with only rare exceptions, do not allow the primary researcher to receive a stipend from the grant. In the U.S. stipends to the primary researcher and others are frequently allowed. These stipends often supplement salaries which are already higher on average than in Ontario.

A number of universities, including the University of Ottawa and the University of Toronto, have provided the panel with comments and illustrations highlighting the difficulties these institutions have faced in attempting to retain qualified academics. I am certain that similar examples can be found throughout the system.

In the discussion between OCUFA and the panel on the issue of a tiered university system, a member of the panel commented that the system is already tiered. I would like to clarify OCUFAs position on this issue.

The terms "research intensive" and "teaching" universities are often used to describe the Ontario system. By "research intensive" we normally mean those larget institutions which have the full range of graduate, professional and quasiprofessional programs. The term teaching university" is used to describe smaller institutions which support a more limited range of gtaduate, professional and quasiprofessional programs. If this is the kind of tiering Professor Cameron was referring to, we would agree that this accurately describes the system as it currently exists.

OCUFA's concerns about "tiering" involve not rationalization of graduate, professional and quasi-

professional programs, but rather
the growing trend toward divorcing
active engagement in research from
teaching. Universities offer eight to
ten month limited-term teaching
contracts which do not provide for
a paid research term. Limited-term
employees are often assigned additional teaching with a consequent
reduction in research expectations.
In both cases we have exploited the
recent research activities of young
scholars while at the same time reducing their opportunity to remain
engaged fully in research.

OCUFA believes that excel-

OCUFA believes that excellence in teaching at this level can only be sustained by an active engagement in research. When this issue was raised in the 1994-95 OCUA funding review, there was virtual unanimous opinion on this question not only from faculty but from university administrators, students and othets. This research imperative is present in "research intensive" and in "teaching" universities. This research imperative is reflected in workload distributions which are comparable in all institutions.

We are particularly concerned about any changes to the funding model which involve separate funding for research and teaching. We believe this would lead in time to an alteration in the distribution of workload between teaching and research which in turn would ultimately undermine the quality of teaching. All academics, even those in our smaller "teaching" institutions, must be provided with the opportunity to fully pursue research which in turn must inform and sustain their teaching.

I would again like to thank you and the Advisory Panel for providing OCUFA with the opportunity to present and discuss our concerns. We look forward to continuing the dialogue as the panel preparts its report to the Minister.

(Muchael J. Piva is President of the Ontario Confederation of University Faculty Associations (OCUFA).)

The advisory panel is to submit its report by December 15, 1996.

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## Fin de la grève à Trent

SUITE DE LA PAGE I

nellement entre tous les postes budgétaires et qu'une formule à cet effet soir prèvue dans le contrat de rravail. En retour, l'association de professeurs garantirait le maintien de la tradition de l'université de fournir un enseignement de grande

La caisse de rerraite illustre á son tour l'état des relations de travail à l'Université Trent. Lorsque le conseil d'administration a décidé de puiser dans la caisse de retraite, l'association l'a poursuivi en justice et a eu gain de cause. L'administration a appelé du jugement. Des griefs relatifs aux pensions suivent présentement la procédure de réglement de griefs et d'arbitrage.

L'association de professeurs a proposé que toutes ces questions soient réglées à la table de négociasité d'engager des frais de justice considérables à l'égard de ces causes. L'administration a refusé. Elle a également refusé d'apporter des modifications mineures au mécanisme de pension qui auraient été entièrement acquittées à partir du surplus de la caisse de retraite. Voilá un bon exemple d'une fâcheuse in-

L'appui à la grève a été unanime en partie parce que la plupart des universitaires ont reconnu que l'administrarion n'avait pas négocié sérieusement pendant les huit mois que les deux parties ont tenté d'obtenir une convention

bonnement contentée de s'en tenir à sa position originale. Pour nombre d'universitaires de Trent, il a semblé que certains membres du conseil d'administration cher-chaient à se venger de la gréve de 1991 et de l'entente conclue. Il leur important donc peu que leur intransigeance entraîne l'annulation de la session pour les étudiants,

Kevin Burkett, le médiateur, a mené sans succés une médiation intensive pendant la fin de semaine précédant le déclenchement de la gréve. Vers la fin de la deuxième semaine, la médiation a repris. L'association des professeurs a proposé l'arbitrage de tous les différends non réglés. Elle a aussi bien fait comprendre qu'elle était prête à poursuivre la grève si l'administration ne voulait pas bouger.

Les détails de l'entente paraîtront dans le numéro de janvier du Bulletin. Pour plus d'information, consulter le site W3 de la TUFA - http://www.pipcom.com/

### Strike at Trent

members of the board of governors were simply interested in revenge for the 1991 strike and settlement and did not care that their intransigence might well cost the students their term.

There had been intensive mediation on the weekend before the strike with Kevin Burkett as mediator. That mediation had failed. Near

recommenced. The faculty association proposed arbitrating all outstanding differences. It also made it clear it was prepared to continue the strike if the administration was not prepared to move.

Details of the settlement will be in the January Bulletin. More information also available at the TUFA web site -

### Call for Applications

1997 ACUNS/ASIL Summer Workshop on International Organization Studies

Brown University, 27 July - 8 August 1997

The Role of State and Non-State Actors in Global Governance

Completed applications must be postmarked by February 14, 1997. Advanced graduate students, post-doctoral scholars, and younger faculty from institutions in all countries are encouraged to apply. Twenty to twenty-five participants whose research focuses on global governance and the role of state and non-state actors within the United Nations system will be selected. For more information and application guidelines, please contact:

> ACUNS/ASIL Summer Workshop Brown University, Box 1983 Providence, RI 02912-1983 Attn: Program Assistant Tel: 401/863-1274 Fax: 401/863-3808

Funding for this workshop is provided by the Ford Foundation.

# Universities Brought to a Halt

FROM PAGE I

rises last year, of up to 19 per cent in some cases.

A meeting with the employers on Dec. 6 did not make any progress towards a settlement but the employers' representatives did agree to involve the government conciliation service in further talks. The pay dispute has come on top of a campaign which has been building throughout the year to reverse the funding cuts. There was some sign that this was beginning to bear fruit when for the first time anyone can recall the Chancellor of the Exchequer specifically mentioned higher education when delivering his Budget speech to Parliament. The extra funding announced how-

lion for each of the next two years. This in effect means that 3 per cent cuts budgeted last year have been reduced to 0.7 per cent. The AUT believes that the only effective way to produce a lasting solution to the problem of academic pay is the establishment of an independent pay review body, such as those which have served groups like medical doctors, nurses, the armed forces and senior civil servants well in recent years, not forgetting the Members of Parliament who voted themselves a 26 per cent rise this year on the strength of a pay review body recommendation.

The one day strike and continuing withdrawal of co-operation are certainly having an impact but it is possible that more action will be required before the vice-chancel-

lors give proper priority to staff pay and join in pressing government to establish a mechanism which will lead to a longer term restoration of academic pay. Consideration is now being given to escalating the action to include a boycott of admissions and examinations procedures. These are measures AUT members would take with reluctance, but we have been pushed so far and the message of Nov. 19 was clear - enough is

(Malcolm Keight is Assistant General Secretary of the Association of University Teachers of the United Kingdom.)

\* Typical academic salary in the UK after 10 years post PhD experience is

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## (all for Applications

1997-98 ACUNS Dissertation Awards

s part of the effort to invest in the next generation of scholars and with financial support from the Ford Foundation, the Academic Council on the UN System has established a competitive awards program for two ACUNS members who are social scientists or the equivalent for legal scholars. These awards can be used independently or in conjunction with another fellowship. Subsequent to review by an independent selection committee, these awards will be disbursed in July 1997 to cover the period 1 July 1997 -

completed application will include a 3-to-4 page description of the applicant's dissertation research proposal, curriculum vitae, and at least one letter of recommendation from the applicant's doctoral mentor or a faculty-member who knows his/her work, It is the sole responsibility of the applicant to ensure that his/her dossier is complete by the application deadline. Completed applications must be postmarked no later than January 31, 1997.

Applicants must be ACUNS members and will be notified of the decision of the selection committee during the spring of 1997. For further guidelines and an application form, please contact:

> ACUNS • Brown University • Box 1983 Providence, RI 02912-1983 Attn: Dissertation Awards Tel: 401/863-1274 • Fax: 401/863-3808 Email: Janet\_Kalunian@brown.edu



#### BOOKSHELF . LE COIN DES LIVRES

# Arguing the Case for Tenure

#### The Case for Tenure

Matthew W. Finkm (ed.), Cornell University Press, Ithaca, 1996; 211 pp.

#### BY DONALD SAVAGE

T HIS IS AN IMPORTANT AND useful book but not without some flaws. Matthew Finkin is Professor of Law and Industrial Relations at the University of Illinois. He has written extensively on university employment relations and has been an advisor to the American Association of University Professors.

The book is a collection of readings from court cases, investigations of universities and colleges, other monographs and the like interspersed with commentary by Professor Finkin.

It takes the reader through general arguments on the importance of tenure and the likely negative tesults of alternative arrangements. It then deals in some detail with the idea of probation in the university, due process in dismissals, economic arguments concerning tenure and resource allocation, financial exigency, the effect of the abolition of mandatory retirement, post-tenure review and the new criticism. In this way it provides a whole series of useful texts of what tenure is and is not and how it operates.

Although the book is focussed entirely on the United States, many of the arguments are just as applicable to Canadian universities. But the legal regime is different in some

For example, the United States has the First Amendment while we have the Charter of Rights. Even so, Finkin argues that the First Amendment is a thin basis on which to hang an argument that tenure is unnecessary because academic freedom in the United States is conterminous with that Amendment. He points out that the First Amendment only applies to public institutions and not to private ones such as Harvard or Yale, or, at the other extreme, to the private Bible colleges.

Furthermore, it only applies to speech that involves discussion of public policy and does not protect against those, for example, who critcize their own universities or who are involved in ideological curriculum wars within their departments.

In Canada many have argued that the Charter of Rights provides sufficient free speech guarantees for academics. However, the Supreme Court of Canada has held that the Charter only applies to the operations of government, that universities are not operations of government even when mainly financed by

them, and that therefore the Charter does not apply. The Supreme Court said that the lack of Charter rights was not a serious impediment to academic freedom because tenure provided the necessary safeguards.

The enemies of tenure usually suggest some form of five-year renewable contracts. However, various authors in the book point out that if a department is always reviewing some of its members for continuation, there will be a premium for renewal because those making the decisions will soon be reviewed by the rest of the department. Furthermore such arrangements also encourage quantity rather than quality in research. The inclination will also be to safe rather than risky research and teaching as these might challenge the assumptions of other faculty, students or the board of governors and it would not be wise to offend those involved in the renewal

Any form of continuous individual review of this kind is also enormously expensive, even more so if external reviewers are used.

There are some horror stories in the book, in particular the saga of cutbacks at San Diego State which in the end were rescinded. Here was a test case of

the argument that the university should cut some departments entirely or deeply in order to retain an excellent core. The announced criteria were so various and their application so arbitrary that a AAUP investigating committee concluded that they were entirely capricious. Nor did the process protect women, visible minotities or the young as advertised since faculty in all three categories were laid off.

Finkin quotes a letter from an untenured professor at San Diego State who noted that many of the untenured who remained were seeking a job elsewhere because the university "...is no longer a safe place to live one's academic life. We have all reached the painful conclusion that cultivating and maintaining a political stance harmonious with, or at least not antagonistic to, the present administration will make a significant difference to our promotion, tenure and ultimate tetention as faculty members..." So much for the cutting edge.

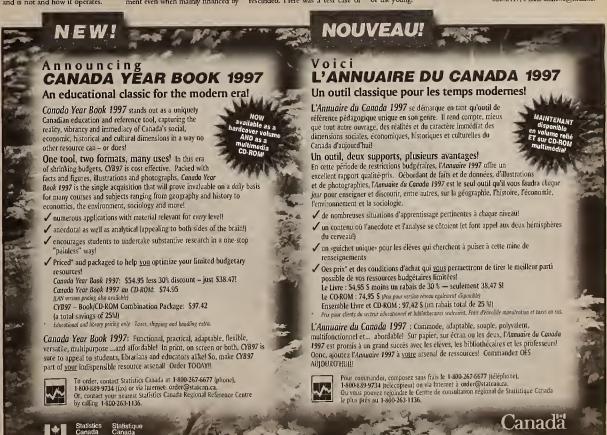
Where this book falls down is in its lack of significant discussion of some of the more recent problems raised by feminists and by other dissenters about how to deal with allegations of discrimination against women, visible minorities or the young.

As an epilogue Finkin prints an exchange of correspondence in the Washington Post in 1995 in which Robert M. O'Neill, the former president of the Universities of Wisconsin and Virginia defended the continued need for tenure. He noted a number of academics in the Clinton administration who had either been forced to resign or failed to get confirmation because of their controversial views. O'Neill pointed out that when they returned to academia, they would be protected by tenure in the expression of their views to the benefit of society.

One of these was Dr. Jocelyn Elders, the Surgeon General of the United States, who, after resigning her post in Washington, found that Arkansas legislators would make a determined effort to prevent her return to the Arkansas School of Medicine because they did not like her views. Dr. Elders spoke to a meeting of the AAUP: "The thing that allows me to be here," she said, "is your 1940 Statement of Principles on Academic Freedom and Tenure."

(Donald Savage is the Executive Director of CAUT.)

Professor Alan Andrews (Dalhousse) is the Bookshelf page editor; facsimile: (613) 820-2417; e-mail: andrews@is.dal.ca.



# SWC Conference Looks at Ways to "Do Equity"

THE 1996 CAUT STATUS OF Women Committee conference on "Doing Equity" took place in Halifax on Oct. 24-27. Activities included a workshop entitled "Coping with Loss and Betrayal in the Workplace," a networking session for feminist researchers, and the Sarah Shorten Award dinner in honour of the 1996 recipient, Elizabeth Fox Percival (University of Prince Edward Island).

The keynote address, "Doing Equity: For Show or for Sure?" was given by Esmeralda Thornhill (James Robinson Johnston Chair in Black Canadian Studies, Dalhousie) who noted there are glaring contradictions between our theoretical commitment to ending inequity and its current implementation.

Opponents of changes designed to achieve fairness transform themselves into victims of special interest groups and boomerang blame onto victims of discrimination in the court of public opinion, she said.

Racial discrimination needs closer scrutiny inside and outside the academy. Minority faculty are embattled for professional and personal survival.

Racism is not invented by individual perpetrators; it is embedded in white-centered society. White people are taught to see their own lives as normal, and to perceive the focus of equity work as making "them" more like "us."

When racism is mentioned the tesponse is anger, and instinctive repression and denial. Black people, by contrast, recognize from an early age that the equation of black skin colour with inferiority continues. Black Canadians still have to prove our humanity over and over to the world, the courts, our employers, and our unions, said Professor Thornhill.

Universities must credentialize and make room for the authentic voices of those who have previously been excluded on the basis of race. Faculty associations and university administrations should acknowledge that collective agreements and other legal enforcement mechanisms have not met expectations for change, and seek the legal and factual expertise that will truly make equity a reality on our campuses, she said.

#### Systemic Discrimination Stream

Three lawyers (Maureen Webb, CAUT; Jonathan Alger, AAUP; and Cynthia Wilkey, a Toronto labour lawyer) explored legal issues faculty associations face in employment discrimination cases, including evaluation of legal metits and litigation strategies.

Discrimination cases are complex, but with a sound grasp of legal principles faculty associations Racism is not invented by individual perpetrators; it is embedded in white-centered society. White people are taught to see their own lives as normal, and to perceive the focus of equity work as making "them" more like "us."

can provide sound guidance to complainants, educate their university administration and win at arbitration.

Labour legislation imposes a duty not to act in a manner that is arbitrary, capricious, discriminatory or otherwise wrongful to members. Faculty associations that refuse to handle discrimination cascs could be subject to a "fair representation" complaint.

Human Rights legislation could apply to a faculty association if it directly participates in conduct that has a discriminatory impact. Advocates who are not members of the relevant equity-seeking group should tecognize that they are not well-equipped to understand discrimination that lies outside their personal experience. They should listen carefully and respectfully to complainants.

CAUT's lawyers see many cases involving allegations of discrimination arising as appeals from denial of renure, pronotion, or sabbaticals, under sexual harassment policies, or as grievances under non-discrimination, fairness, salary equity, pension, or academic freedom clauses in collective agreements.

Such controversies may also fall within federal or provincial human rights codes, the Federal Contractors Program, pay equity, employment standards, occupational health and safety legislation, or civil tort law.

Group characteristics (e.g. gender, race, disability, sexual orientation) and grounds (e.g. a hostile working environment such as discrimination in terms and conditions of employment) for discrimination claims were discussed.

Proof of discriminatory intent is not a prerequisite for a successful discrimination claim. Remedies are available for direct, adverse effect and systemic discrimination.

Legal requirements and direct, circumstantial or statistical evidence needed to establish each kind of discrimination were explored. Choice of forum issues (e.g. time limits, exhaustion of remedies, costs, efficiency), disclosure of documents, academic freedom, legal strategies to address retaliation against complainants and their allies, setrlements and remedies were also analyzed.

Presentations by three CAUT officers then served as the catalyst for a brain-storming session on political strategies for handling equity disputes.

CAUT President Bill Bruneau noted it is essential that terms of reference for investigations be crystal clear and investigations not be held in secret. Curticulum reform should take place through university Senates.

Formal and informal power relations with the university require close scrutiny, the CAUT president said. We must be courageous in addressing equity problems, and face up to the fact that they are not going to go away.

Joyce Lorimer, past-president of CAUT, described a case where an equity dispute was successfully mediated through acrive, early, cooperation of the faculty association and senior administrators. Dr. Lorimer recommended the development of an "early warning network" of people within departments who would alert faculty associations when an equity controversy arises. It is also helpful to have observers to exchanges between participants in an equity conflict, in order to maintain civiliry.

Jennifer Bankier, chair of CAUT's Status of Women Committee, discussed strategies for persuading senior administrators to co-operate.

With "honourable conservatives" it may be necessary to define issues using familiar concepts such as academic freedom and fairness, she said.

With careerist administrators, resistance may reflect fear of adverse publicity or a belief that members of equity-seeking groups do not have financial, social or political power. Such administrators must be convinced that adverse publicity ultimately resulting from a refusal to acknowledge inequity (e.g. an arbitration award or human rights decision explicitly finding discrimination by their administration, media press releases by equity groups, a complaint to the Federal Contractors Program that adversely affects university funding) is more harmful than mere acknowledgment that inequity exists and must

#### Part-timers Stream

Part-timers gave a consistent picture of their working conditions — and their future. What was true in Nova Scotia was also true in Ontario and Saskatchewan and British Columbia. Across the country, administrations have for decades used the category of "part-timer" to solve their budgetary and planning difficulties.

A part-timer is "cheap," will often accept teaching loads much heavier than those of tenured colleagues, will accept salaries at one-half or even one-third the going rate, will teach in classrooms separated by large distances, and work without any hope of secure employment.

They teach and they work well...and yet they are easily discarded, They provide what administrators like to call "flexibility"—but flexibility based upon unfairness and inequity.

The unfairness is obvious — part-timers who do essentially the same jobs as full-time faculty over many years deserve to be treated in the same way as their full-time counterparts. The inequity is even more obvious — by far the majority of part-timers are women.

At the conference, the idea of "doing equity" was at centre stage, and it was very much at the centre of part-timers and full-timers who came to Halifax. For one thing, it became clear at the sessions on part-time employment that equity, if it is to mean much, has to be lived, felt and acted on in the legal and the political senses.

The problems of part-timers are the problems of all Canadian academics. If due process is failing part-timers, then due process may not be available for anyone in the future. If equity-seeking groups are ovet-represented among part-timers (as they are), then universities have a double problem.

Participants agreed unanimously that this is a problem that can't wait to be solved in the indefinite future. It needs attention now, as governments and administrators are turning to sessional and parttime contracts as a way out of a commitment to fairness and true quality in higher education.

The part-timers' discussions included statistical, legal, and historical descriptions of sessional employment in English Canada since the Second World War.

Each discussion ended with concrete recommendations for change; a proper seniority system; tests for equitable treatment in working conditions and salaries; proposals for faculty associations to take to their bargaining tables; and a set of ways that would change the climate and the expectations of departments who do not often "see" the part-timers among them.

It is time that part-timers be seen as teaching researchers, properly paid, and humanely treated — not seen as "go-fers" or as answers to temporary administrative problems.

#### Teaching Stream

"Doing equity" with respect to the theory and action of university teaching presents a landscape of adventure and challenge. The language of inclusivity sets up contradictions with which we struggle both in our classrooms and with one another. These struggles were evident in the scope of the workshops and panel, and in the debates that ensued within each session.

The teaching workshops addressed issues from various locations — from teaching as a political and moral act to strategies within the classroom, toward a mechanism to present what we do in the classroom in a way that is understood by others who may be in a position to judge our activities.

Panelists also approached equity in the classroom from the locations of class relations, access to university education by persons with disabilities, and how equity is to be achieved in university and classroom situations attended primarily by women.

The workshops included opportunities to sort through approaches to teaching that tanged from the use of music as a metaphor for teaching and learning to what music might teach us about the nuances and contradictions of voice, sound and presence in the class.

Discussions also provided an opportunity to examine classroom interventions that can move volatile situations to realistic and less-explosive interactions. Strategies were also developed tegarding how to learn more effective teaching and how to present that teaching within a lecture-based tradition.

Collaborating with peers and students about theoretical and practical ways to keep teaching central in our work was discussed while remembering that teaching can be a political act.

Teaching was considered in the context of the university itself where education is associated with the allocation of privilege and power through relations of class, race, gendet and sexuality. While strategies and concrete suggestions emerged in each session, participants clearly indicated the desire that issues of teaching and our roles as teachers and learners continue on the CAUT conference agenda.

Report prepared by Jennifer Bankier, Chair, CAUT Status of Women Committee; Bill Bruneau, CAUT President; Barbara Herringer, CAUT Status of Women Committee.

# CLASSIFIEDS ANNONCES CLASSÉES

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#### ART HISTORY

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### THE HONG KONG POLYTECHNIC UNIVERSITY 系述如工士器 香港理工大學 (formerly Hong Kong Polytechase 能容器度工學院)

### Chair of Chinese and Bilingual Studies

(Tenable Immediately)

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The post of Chair of Chinese and Bilingual Studies is available in the Department of Chinese and Bilingual Studies which with two other departments — the Department of English and the School of Design - constitutes the Faculty of Communication.

The Department of Chinese and Brilingual Studies offers a two-year part-time Master of Arts degree course in Chinese Linguistics and two three-year full-time Bachelor of Arts (Honours) degree courses in Translation and Chinese, and in Language and Communication. A two-year full-time Higher Diploma in Bilingual Communication is expected to be laurched in 1997.

In the area of Chinese language teaching, the Department currently provides optional training to students in the University at large under a Chinese Language Enhancement Programme. In addition, Chinese language teaching is provided for certain programmes hosted by other academic departments, as an integral part of their curricula. Following the scheduled partial implementation (in 1997) and full-fledged implementation (in 1998) of mandatory Chinese language training for all livel-time undergraduate and sub-degree students in the University, this will become a major academic activity within the Department.

The Department has an active research profile. Currently some 22 projects are in progress. These include projects being undetablen by 8 PhD and 3 MPhI students, and 5 large scale research projects with funds awarded directly from the University Grants Committee (UCC).

The Department has a full-time staff establishment (1996-97) of 52, composed of 40 academic staff and 12 clerical and technical support staff. This establishment includes 14 academic and 2 support staff on the Chinese Language Enhancement Programme. The establishment is expected to expand with the implementation of the above-mentioned mandatory Chinese language training. The appointee will be expected to provide academic leadership across the Department in both teaching and research, and may be offered a concurrent appointment as Head of Department.

Applicants should have a doctoral degree with an international reputation of scholarship in preferably more than one of the following areas: Chinese Language Teaching, Chinese Linguistics, Translation and Bilinguaksm. A strong commitment to excellence in teaching and research, a distinguished record of research and publications, demonstrated success in external competitive grant applications, substantial relevant academic management experience at a senior level, and the personal qualities to lead a rapidly developing department are also expected.

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Salary is within a range and not less than HK\$1,084,560 per annum. (CAD\$1 = HK\$5.8 as at 28 October 1996)

Initial appointments at this level are normally made on a fixed-term gratuity-bearing contract of four years. Re-engagement thereafter is subject to mutual agreement. Other benefits include leave, subsidized housing, medical and dental schemes, passage and children's local education allowances.

Applicants are invited to send in detailed curriculum vitae (in duplicate) with names and addresses of three reference to the Personnel Office, Room AG426, Core A, Chung Size Yuen Butlding, The Hong Kong Polytechnic University, Mung Hom, Kowloon (Fax: 2764 3374; E-mail: potalifepolyue du. ht) before January 15, 1997. Candidature may be obtained by nominations. The University reserves the right not to fill this post or to make an appointment by invitation. General Information, about the University and the post advertised is available at the University's World Wide Web sever http://www.polyu.edu.hk.

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PERSONAL SERVICES

Industrial Mari eting, Submissions from outstanding applicants in other fields are also welcome,
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#### COMMUNICATION

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COMMUNICATION STUDIES

#### COMMUNICATION STUDIES

ROCK UNIVERSITY — The Communications tudies Program at Brock University invites pplications for a probationary (tenure-track) ppointment at the rank of Assistant Professor,

effective July 1, 1937 and subject to budgelary approval. A growing intendisciplinary program with approximately 300 major, Communication with approximately 300 major, Communication there streams media and culture, social policy, and business communications for more informations enterthing the media and culture, social policy, and business communications for more informations enterthing the second communication of the second communication of the following service communications theory mass media, communications theory mass media, communications theory mass media, communication policy minorities and the media and critical legislation of the following service communications are described to the control of the service o

#### COMPUTER SCIENCE

UNIVERSITY OF AMANTIONA — Applications are revived for one full time probationary protton at the instructor I tipers, subject to find budgetary approval, commencing July 1, 1997 or as soon as possible thereafter, Menlimm qualifications are a M.S. in Computer Science or allied designine, and deposition of the commencial state of the section of the computer science courses at all levels and application sust therefore demonstrated a wide knowledge of undergraduate computer science courses at all levels in the service related activation of the department, with particular emphasis on interns relating to peak application of the service related activation of the department, with particular emphasis on interns relating to peak application of the service related activation of the department, with particular emphasis on interns relating to peak application of the service related activation of the department of the salloy range for the position of 31,746 to 10 miles and 10 miles and

### **Faculty Position Nursing Programme**

The University of Northern British Calumbia is a new Conadian university which apened in 1994. UNBC has a regional mandate to serve the northern two thirds of the Province, with regional offices in Prince Rupert, Fort St. John and Quesnel, and a main compus lacated in Prince George (papulation 75,000). We offer an unbeatable combination ... a strong mondate for growth ... a madern and comprehensive compus ... and a wanderful setting in the heart of B.C.

This is a tenure-trock faculty position in the Faculty of Health & Human Sciences in the area of Community Continuing Core Musing. The Musing Programme provides practice-based nuising education at the undergraduate and graduate level facusing in the areas of ... Community Health ... Continuing Care ... First Nations Health ... and Rural Nursing. The Programme affers a 4 year 8SN in callabaration with the Callege of New Caledonia, a past-Osplama BSN and the nuising stream within an interdisciplinary MSc in Community Health.

You have a strong clinical background and/or clinical expertise in community continuing care, home care and/or gerantological nursing. Ideally, you passess a doctoral degree an equivalent with at least one degree in nursing. You will be eligible for registration with the RNABC and have teaching experience along with a record of research and publication.

Rank and solary are commensurate with education and experience.

Please larward your resume, by February 1, 1996, to: Dr. Martho MocLead, Choir, Nursing Programme c/o Office of the Academic Vice President, University of Northern British Columbia, 3333 University Way, Prince George, BC V2N 4Z9. Fax (250) 960-5791. Inquiries may be made to: madead@unbc.edu



BRITISH COLUMBIA

IN ACCORDANCE WITH CANADIAN IMMIGRATION IN ACCORDANCE WITH CANADAM INMORPHION REQUESTIONS, PRODUMENTAL ELECTRON TO CANADAM CONTENS AND PERMANENT RESOURCE OF CANADAM IS COMMITTED TO EMPLOYMENT EQUITY AND ENCOURAGES APPLICATIONS FROM WOMEN, ACROPRICAL PEOPLES, PRESANS WITH DEARTHES AND MEMBERS OF VISIBLE MINORIUMS.

# ASSISTANT PROFESSOR

The University of Catgary, Department of English, invites applications for one four-year contingent term position at the rank of Assistant Professor. Appointment effective July 1, 1997. Salary floor: \$40,238.

July 1, 1997. Salary floor: \$40,238.

We are seeking candidates with a completed PhD and expertise in two areas: pre-1900 with preference given to candidates with expertise in at least one of Medievat, Renaissance (non-dramatic) and victorian. The successful candidate will normally teach in both Calgary and Red Deer in The University of Calgary degree program at Red Deer College.

program at New York Consideration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is

committed to Employment Equity.

Applicants should send two copies of both a curriculum vitae and a sample of published or written work, and arrange to have three letters of reference sent before January 2, 1997 to:

Professor A. Kertzer Head, Department of English The University of Calgary 2500 University Drive N.W. Calgary, Atberta T2N 1N4



www.ucalgary.ca

### HEADS Faculty of Dentistry The University of British Columbia

#### Department of Oral Biological and Medical Sciences

Applications are invited for a tenure-track position to serve as Head, starting July 1, 1997. The department includes the disciplines of Cell Biology, Oral Embryology and Histology, Oral Biochemistry, Oral Microbiology and Immunology, Oral Physiology, Endodontics, Hospital Dentistry, Oral Medicine, Oral Pathology, Oral Radiology, Oral Surgery, Pain and Anxiety Control, Periodontics and a Dental Hygiene Baccalaureate-completion program.

#### Department of Oral Health Sciences

Applications are invited for a tenure-track position to serve as Head, starting Juty 1, 1997. The department includes the disciplines of Biomaterials, Community Dentistry, Oral Physiology, Operative Dentistry, Orthodontics, Peediatric Dentistry and Prosthodontics.

Dentistry and Prostnodontics.

All candidates must have the teaching, research and administrative experience to provide effective leadership in a Faculty committed to an innovative problem-based learning curriculum in addition to internationally recognized scholarly activity. The Departments are involved in both undergraduate and graduate education and have active research programs supported by competitive external lunding. Rank and salary will be commensurate with quifications and experience. UBC welcomes all qualified applicants, especially women, aboriginal people, visible minorities and persons with disabilities. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens or permanent residents of Canada.

Applications are due January 1, 1997, and should include a curriculum vitee plus the names of three referees. Please



Dr. Edwin Yen, Dean Chair, Search Committee Oral Health Sciences Faculty of Dentistry
The University of British Columbia
350 - 2194 Health Sciences Mall Vancouver, B.C. V6T 1Z3

### Writer-in-Residence 1997-98 THE MARKIN-FLANAGAN DISTINGUISHED WRITERS PROGRAMME

The University of Calgary

The University of Calgary invites applications from promising Canadian writers for the position of Writer-in-Residence. Candidates should have published between one and four books, and preferably, but not necessarily, should hold a graduate degree. This ten-month appointment, beginning on August 15, 1997 (or a date to be negotiated), offers a salary of \$35,000, plus benefits. The residency will include manuscript consultations, public readings, and other duties.

The Markin-Flanagan Distinguished Writers Programme at The University of Calgary enhances the activities of the Department of English, especially its creative writing routes at the BA, MA and PhD levels, and benefits writers and readers in Calgary, in Alberta, and in Canada. It provides residencies for particularly promising Canadian writers and for distinguished visiting writers of international stature.

The University of Calgary is committed to Employment Equity.

Applicants should submit a curriculum vitae, samples of published or written work, and a single-page description of projects to be undertaken during the residency, and should arrange to have three letters of reference sent to:

Dr. Ronald B. Bond, Dean, Faculty of Humanities The University of Calgary, 2500 University Dr. N.W. Calgary, Alberta, T2N 1N4.

All application materials should be postmarked January 25th, 1997, or earlier.



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about the Department, please see http://math. uwwterloo-cat/S\_/Dept/. Applications: should include a curiculum site and the names and e-mail address of these reference. The applica-tion should be directed to the Chair Professor and the control of the control of the control University of Waterloo, Waterloo, Ontano, Canada (NZ) 367, escharifeetuswerbooa. Can-didates should ask those named as references of direct supporting letters to the same addless, to direct supporting letters to the same addless, to the 1997 calendar year, and applications will be 1997 calendar year, and applications of all applications of the control of the control of the same applications of the control of the control of the same applications of the control of the same applications of the control of th

with disabilities. Qualified Candidate and mon-chandam are encouraged to apply. These appointments are subject to the availability of funds. Control of the control of the

The University of Manitoba



Fax: (604) 822-9202

# ASSISTANT PROFESSORS

COGNITIVE PSYCHOLOGY The University of Calgary

The Department of Psychology at The University of Calgary invites applications for one or two tenuretrack appointments in Cognitive Psychology, effective July 1 or September 1, 1997.

Responsibilities: Maintain a productive, funded research programme in cognitive psychology, teach in the Department's graduate and undergraduate programmes, and contribute to university service activities,

Qualifications: Ph.D. in Psychology or equivalent, evidence of effective teaching and a demonstrated ability to conduct research in cognitive psychology. tn addition, we are looking for someone who has research links with current Department research areas including ergonomics, perception, and behavioural neuroscience. Teaching experience in research design and quantitative methods is

in accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity.

Applications, including a statement of interest, curriculum vitae, recent publications, and three letters of reference should be sent by January 15, 1997 to:

Dr. Charles Scialfa, Chair Dr. Charles Scialla, Chair Cognition Search Committee Department of Psychology University of Calgary 2500 University Drive N.W. Calgary, Alberta T2N 1N4 Tel: (403)220-4951 Fax: (403)282-8249 e-mail: scialfa@ucs.ucalgary.ca



www.ucalgary.ca

#### (MU) **RESEARCH ASSOCIATE**

RESEARCH ASSOCIATE

The University of Manitoba anticipates research associate positions will be available over the next ix months beginning January 1, 1997 in the following fields: Leisure Research, Human Performance. Research, Health Promotion Research, Nutrient utilization by ruminants; Materials science, Microscopy, Materials testing; Mechanical property-microstructure relationships in medalic materials; Time-of-light mass spectrometry, Theoretical condensed matter physics, Experimental sub-atomic physics, Mesoscopic magnetic systems. Experimental and theoretical atomic, molecular and optical physics, and Precise atomic mass determination by high resolution mass spectroscopy, Normally all positions require a Pho and relevant experience. Minimum starting salary: 523,225/anum. Full range of staff benefits. The University of Manitoba encourages applications from qualified women and men, including members of visible minorities, aboriginal people, and persons with disabilities. The University provides a smoke-free work environment, save for specially designated areas. This advertisement is directed to Canadian citizens and permanent residents. Applications, including curriculum vitae, bibliography and names of referees, should be sent to Mrs. Terry Thorlakson, Office of the Vice-Prese, Monitoba ex ent to Mrs. Terry Thorlakson, Office of the Vice-Prese, Monitoba ex ent to University of Manitoba, Winnipeg, Manitoba, R31 2N2.

#### COMPUTING SCIENCE

UNIVESITY OF ALERTA — Department of Computing Science, Applications are invited for three tenuiversity positions at the Assistant Professo level, one in the area of inclined a premise receiving which he are at michined a premise receiving one in the area of inclined a premise receiving one in the area of michined a premise receiving one in the area of inclined a premise registrom. These area all new positions created as part of a general expansion of the Department. The successful condition in the first two positions, the production of the Department from other areas of Computer Science will also be considered for the third position. Responsibilities from other areas of Computer Science will also be considered for the third position. Responsibilities from all the consideration of the production of the consideration o UNIVERSITY OF ALBERTA — Department of Computing Science, Applications are invited for

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#### CREATIVE WRITING

### PRINCIPAL St. John's College The University of British Columbia

The University of British Columbia invites applications for the position of Principal, St. John's College, to take office July 1, 1997. This is a new graduate residential college which will accommodate the first 36 residents in September 1997, and be phased-in to accommodate 178 residents by 1999. The College has been made possible by a generous donation from the alumni of St. John's University, which operated in Shanghai until 1952. The College will emphasize international insmiratracting graduate students, research tellows and visiting scholars from many countries, and in developing speakers' series and research that focus on international themes.

speakers senes and research that focus on international themes. The Principal must be a distinguished scholar who possesses qualities of leadership, integrity and humanity. Administrative experience and community service in an academic setting are definite assets. The Principal will hold a tenured joint appointment at the professorial rank in the Faculty of Graduate Studies and another academic until their or this area of specialization. The term of appointment is 5 years, with the possibility of renewal. The Principal will live in accommodation that is provided as part of the College and play an inlegral role in the day-to-day activities of the College and the larger community.

College and the larger community.
In accordance with Canadian immigration requirements this advertisement is directed in the first instance to Canadian citizens and permanent residents. The University of British Columbia welcomes all qualified applicants, especially women, aboriginal people, visible minorities, and persons with disabilities. Letters of application accompanied by a curriculum vitae and the names and addresses of three relefees should be sent, before the closing date of January 15, 1997, to:

UBC St. John's College Principal Search Committee of Dean Frieda Granot, Faculty of Graduate Studies University of British Columba 6371 Crescent Road Vancouver, B.C. V6T 1Z2

### Dean, Faculty Computer Science Dalhousie University

Dalhousie University





Applications and nominations are invited for the new position of Dean of the Faculty of Computer Science which will be created as a result of the amalgamation of Dalhousie University and the Technical University of Nova Scotia, on April 1, 1997. This position offers a unique apportunity for a creative and dynamic individual to guide the development of a new Faculty mandated by the Province of Nava Scotia ta become a leading centre of teaching,

The new Faculty of Computer Science will bring together existing units with a combined complement of 19 faculty positions, 200 undergraduate majors, and 75 graduate students at the Master's and Ph.D. levels. New Faculty positions and other resources are committed to its expansion and development.

The Faculty will reside within a college of applied science and technology at Dalhousie University. It will enjoy great potential – through interaction with the University's eleven other Faculties, other research organizations, and industry – to develop multi-disciplinary programs and exploit research opportunities in a host of areas both academic and industrial.

The LANDMARK Consulting Group Inc.

1455 takeshore Road

Burlington, Ontarro UZS 211 Fox (905) 634-1882

Suite 206-S

The initial appointment will be for a term of five or six years, effective July 1, 1997, and may be renewed for a further term. Candidates must have achieved the level of distinction required for appointment at the full professor level in the Faculty of Computer Science.

In accordance with Canadian Immigration requirements, priority will be given to Canadian citizens and permanent residents of Canado. Dalhousie University and the Technical University of Nava Scotia are committed to the principles of employment equity and encourage applications from all qualified persons, including aboriginal peoples, visible minorities and persons with disabilities.

Applications and nominations should be accompanied by a curriculum vitae and the names and complete addresses of three referees and should be sent to the address shown at left. The Search Committee will begin reviewing applications an February 15, 1997.

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#### CRIMINOLOGY

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#### CROP SCIENCE

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UNIVERSITY DF GUELPH — The Department of Crop Science at the University of Guelph invites applications for a full-time, tenue-track opposition in the area of Com Section and Conditions are area of Com Section and Conditions must have a FNO degree and demonstrated excellence in conducting research. The position will be 55% research and 15% teaching. The successful candidate will be expected to develop a productive, innovative research pre-gram, superior graduate student and testh mit-tudy at the guidant level. Hereach will be supported to develop a productive, innovative research pre-gram, superior graduate students and testh mit-tudy at the guidant level. Hereach will be supported to develop a productive, innovative research provide improvements to complement those of private industry, possibly including mytotosin reduction, grain quality, the introduction of private industry, possibly including mytotosin reduction, grain quality, the introduction of other unique germplanu. Excellent liaboration production, grain quality, the introduction of some superior control of the production of the complement of the production of the commensurate with qualifications and experience. Applications, including curriculum vitase, University farisoripis, a statement of research

#### DRAMA

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Directos, School of Art, Drama & Music, McMaster University, 1280. Main Street West, Hamilton, Orlano, 128 4402. Candisates should ask dree referes to send letters offerely to the School, and hould arrange for the Director to receive undergraduate and griduate transtripts. Only complete population of the control of the process of the process of the process of the process of the send of the process of the control of the process of the process of the control of the process of the process of the control of the process of the pro

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#### **EARTH & OCEAN SCIENCES**

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#### EARTH SCIENCES

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#### **ECONOMICS**

THE UNIVESTIFIED CALCASY.—The Department of Economics at The University of Calcasy, seeks an encomment to fill at terms-track position which a open to individuals of all ranks with a Pib in economic or equivalent passification. Specifically, we require a scholar of international exputation who has conducted research in pharmacoeconomic, health esonomic, or other relationship of the proposition of the proposit

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#### FOREST RENEWAL BC CHAIR IN SILVICULTURE — DEPARTMENT OF FOREST SCIENCES

The University has recently established an endowed chair in silviculture in the Department The University has recently established an endowed chair in silviculture in the Department of Forest Sciences supported by Forest Renewal BC, and we invite applications for the position, which is expected to be filled at the full professor level. The main task of the successful candidate will be to bring the relevant scientific knowledge and understanding to the public debates concerning silvicultural strategy and practice. The position will require research leadership, supervision of graduate students, and some teaching at both the undergraduate and graduate level.

Applicants should have a PhD, extensive experience in stiviculture, a broad understanding of forest management Issues, a well established research program, and a record of successful involvement in public debate concerning policy formulation in Forestry. Teaching experience

The University of British Columbia has established programs in several areas of biology and management. The Centre for Applied Conservation Biology, the Centre for Biodiversity Research, British and the Assatianable Development Research Institute and the academic departments in the Faculties of Forestry, Science and Agricultural Sciences form a strong supporting community of scholars. The University manages two Research Forests, one near Vancouver and one in the central interior of the province

The forests of British Columbia are rich and varied, and the management of these forests is at a critical juncture where new demands for their use and conservation include a wide range of products and processes. Forests in near natural states as well as second growth forests will require many new silvicultural approaches to sausfy diverse demands.

The University of British Columbia welcomes all qualified applicants, especially women, aboriginal people, visible minorilles and persons with disabilities. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent

Please direct enquiries and applications eonsisting of a Curriculum Vitae, the names of 3 referces, and a brief outline of expertise and research interests to Dr. B.J. van der Kamp, Department of Forest Sciences, University of British Columbia, 193-2365 Main Mall, Vancouver, B.C. Canada V6T 124, Tel (604) 822-2728; fax (604) 822-9102; e-mail barf John van der kamp@mtsg.ubc.ca. The closing date for applications is January 15, 1967.

### Tenure-track Position and Full Time Limited Term Position

In Philosophy

The Department of Philosophy invites applications for one Initial Tenn (tenure-track) position at the Assistant Professor level commencing July 1, 1997, and for one 2-year Full Time Limited Term position at the Assistant Professor level, commencing September 1, 1997. A Ph.D. or equivalent, and a strong teaching and research record are required. For the tenure uncle position, including a wing area of specialization in philosophy may apply, Applications will be considered in light of the department's desire to enhance its research and teaching program at all levels in one or more of the areas of epistemology, history of philosophy capital philosophy and ferminast theory Applicants must have a strong commitment to research and teaching at both undergraduate and graduate levels, treduding understang Master's and Doctoral supervision. Applicants are invited to identify secondary areas of interest or expense, both inside and outside philosophy.

The 2-year Full Time Limited Term position (contingent on budgetary approval) requires specialization in formal logic, together with capacity and readments to teach in or or more other areas of the philosophy curriculum. Applicants are invited to indicate secondary areas of competence or expertise, both made and outside philosophy.

The starting salary range for both positions is 54-0238 - 543/076. Deadline for amplications: Immary 1, 1997.

The starting salary range for both positions is: \$40,238 - \$43,076. Deadline for applications: January 1, 1997. The securation with Canadian immigration requirements, priority will be given to Canadian citizens and permanent estidents of Canada. The University of Calgary se committed to Employment Equity.

Complete dossess, including a curiculum vite, as I east three letters of reference, postgraduate transcripts, recent sample of writing, and evidence of teaching effectiveness may be sent to:

Chair, Department of Philosophy,
The University of Calgary, Calgary, Alberta, Canada T2N 1N4.

Inquiries about these positions may be directed, before December 31, 1996, to Brenda M. Baker, Head (403)220-5532 or bmbsher@acs ucalgaryea, and after January 1, 1997, to John W. Heintz, Head (403)220-5532 or heintu@acs ucalgaryea. Department FAX (403) 280-5698.



www.ucalgary.ca



#### St. Thomas University Fredericton, NB

Aquinas Chair in Interdisciplinary Studies

St. Thomas University (1910) is a four-year liberal Arts institution affillated with the University of New Brunswick, with whom it shares library and some physical facilities. The University is self-governing and grants its own degrees in Arts, Education, Social Work, an Applied Arts degree in Journalism, and certificates in Criminology and in Gerontology Additionally, the University has five separately endowed chairs of study. St. Thomas University has an approximate enrolment of 2200 students

The University seeks nominations and applications for its Aquinas Chair in Interdisciplinary Studies. A permanent endowment for this professorship was created through the University's recently completed capital fund-raising campaign which included, as one of its targets, the reacting complete capital full-dissing carriagnt when insculed, as the lost stages, the creation of a fund for teaching excellence and innovation. Also serving as Director of Interdisciplinary Studies, the Aquinas Chair will provide intellectual and administrative leadership in the Aquinas program (a first-year interdisciplinary program), will be the lead teacher in the program, will organize a yearly Aquinas Day devoted to an all-campus discussion of a substantive topic in the liberal arts, will conduct and promote scholarship in the liberal arts, and will design and pilot atternative, cross-disciplinary and Interdisciplinary curricula. The position will report to the Vice-President (Academic).

Candidates should hold an earned doctorate in one of the liberal Arts disciplines taught at St. Thomas University and have substantial interdisciplinary teaching experience. They should be committed to and have demonstrated teaching excellence in their career. They should have a developed, distinctive and articulate position with respect to the Importence of interdisciplinery studies in a Liberal Arts cumculum. They should be qualified for an appointment at the rank of Associate Professor

The initial appointment which will commence July 1, 1997 for a maximum term of five years

Nominations and applications, including a current curriculum vitae, e teaching dossier, and the names of three referees should be submitted by February 1, 1997, to: Dr. Roger Barnsley, Vice-President (Academic), St. Thomas University, Fredericton, New Brunswick, E3B 5G3.

In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and residents of Canada. St. Thomas University is committed to employment equity for women, native persons, members of visible minority groups and persons with

Further Information about the University can be found on the World Wide Web et http://www.StThomasU.ca

in the research program of the newly established Albera based Institute of PharmacoConomids. The candidate bound be an excellent teacher, willing to teach at the undergraduate and signal evident of the understate product is student as levels, and connectate product is student as levels, and connectate product is student to participate in university evence. A fully commertive salary and benefits planned the available. The University of Calgary is committed to Employment Equity, This appointment is effective fully 1, 1997. Please send an application letter, a curroum write, and arrange for three letters of reference to be sent before Determiber 15, 1996, the control of the sent before Determiber 15, 1996, the School of the Control of the School of the Control of the School of the Control of the School of

#### **EDUCATION**

BROCK UNIVERSITY — Faculty of Education. The Department of Graduate and Undergraduate Studies in the Faculty of Education at the Programment of Carbanate and Undergraduate Studies in the Faculty of Education at the Carbanate Carbanatae Carbanate Carbanate Carbanate Carbanate Carbanate Carbanate Carbanate

three referes should explicitly address our exper-tations for excellence in research, teaching, and leadenship. McGill University is committed to equity in employment. In accordance with statement is directed to Carudain citizens and per-nament reviews in Caruda. All materials should be received no later than february 15, 1997, and discissed to Dr. William Lawlor, Calin, Depart-ment of Culture & Values in Education, Faculty of Extreet, Montreal, O.C. Caruda, 1414. 172. BROCK UNIVERSITY — Faculty of Education. The Preservice Department in the Faculty of Education at Brock University invites applications. The Preservice benefits are supportment at a policious personnel control of the Co

regularisms, the advertament is directed to regularly controlled to directed to cardiac Qualified women and man are equally encouraged to apply.

MCGILL UNINGSTYP — Assistant Professor In Science Education. Applications are invoted for a teruser back assistant professoribly in science appointed to the Department of Educational Studies in the Facility of Education, where heights will be expected to teath science entrodes courses at the elementary and/or scooling levels, supervise field experience in science, and conduct higher the science of the supervise field experience in science, and conduct higher the science of the supervise field experience in science, and conduct higher the science of Science and of Education within the faculties of Science and of Education within the faculties of Science and of Education within the faculties of Science and of Education within the content of a proposed concurrent Sci. PER Ed. program, and will work to enhance the professional development of correct education. Height-the-old development of correct education. Height-the-old covers, with an appropriate record of scholaribing in science education. Height-the-old covers, with an appropriate record of scholaribing in science and preferably be able to work. In the control of the scholaribing and proton, the capacity of the control of the scholaribing and encourages applications from both women and men persons with deabilities, members of visible minorities and bent greater of the scholaribing and proton. The experted date of an analysis of the scholaribing and proton. The experted date of a substraint person. The experted date of the scholaribing and proton. The experted date of the s

#### ENGINEERING

UNIVERSITY OF SASKATCHEWAN — The De-partment of Chemical Engineering. University of Saskatchewan, invites applications for a tenure

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TECHNICAL WINVESSITY OF NOVA SCOTIA—
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to employment equity and encourages applications from women, members of visible minorities,
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#### DIRECTOR SCHOOL OF JOURNALISM.

The Faculty of Arts, University of British Columbia, seeks a Director for a new School of Identified the control of the contro their knowledge of subjects about which they write

The Director will be responsible for providing academic and administrative leadership, including management of the academic and financial resources of the programme; for supporting the journalism and/or scholarly research of faculty members and graduate students; and for fostering productive liaisons, including student work experience, with the local community and the professional community. The Director of the School will report directly to the Dean of the Faculty of Arts.

The tdeal candidate will be a sentor and highly respected member of the profession with a thorough knowledge of the technical and writerly aspects of journalism, including print journalism; with substantial print publication in highly regarded venues (and possibly additional experience in electronic media), with demonstrated administrative and management skills; and with demonstrable knowledge of the Canadian context in which the School is located. Assuming suitable qualifications are offered, the appointment will be tenured at the rank of professor, beginning July 1, 1997. Salary will be commensurate with qualifications and experience, subject to final budgetary approval.

The University provides generous pension, medical and denial benefits. The Faculty of Arts at the University includes departments and schools in the Creative and Performing Arts, the Social Setences and the Humanities, as well as several professional schools, it has 450 faculty members and approximately 8000 undergaduate and 900 graduate students. USC welcomes all qualified applicants, especially women, aboriginal people, visible minorities and persons with disabilities.

Applications, including a c.v., names of references and samples of published work should be sent to Dr. Shirley Neuman, Dean, Faculty of Arts, University of British Columbia, Vancouver, BC CV GT 121, Canada by no later than January 31, 1997.

In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents of Canada.



#### UNIVERSITY COLLEGE of the FRASER VALLEY

#### Business Administration Instructor

UCFV, located 60 kilometres from Vancouver in B.C.'s beautiful Fraser Valley, is a multi-campus, undergraduate degree-granting institution, offering a diverse range of programs. UCFV has main campuses in Abbotsford and Chilliwack, B.C., and currently enrols nitre than 6,000 students each year. The emphasis at UCFV is on teaching excellence while acknowledging active scholarship as an integral part of the teaching process.

The Business Administration department offers several programs which emphasize applied business knowledge and skills. The department is seeking to hire one full-time faculty member to teach in the certificate, diploma, and degree programs. Applicants must be able to teach in one of the following areas:

- Marketing, with specialized knowledge in industrial marketing and/or promotion management and/or international marketing.
- Entrepreneurship, with specialized knowledge in new venture development and/or small business management.
- Finance, with specialized knowledge in international finance and/or investments, in addition to the ability to teach accounting.

All positions require a minimum of a master's degree in the area of specialization (PhD preferred), excellent teaching skills, several years' business/industry experience, interest in applied research, and experience teaching at the post-secondary level. The finance position also requires an accounting designation.

The teaching load for full-time ongoing positions includes one or more upper-level courses in the position specialization, as well as related and/or other business administration courses, depending on the background of the successful applicant and the needs of the department

Salary: To be determined by the appropriate placement on the faculty salary scale contained in the current collective agreement. Posting no. 96,80e

Applications detailing education and experience should be forwarded no later than February 15, 1997, to the University College of the Fraser Valley, Employee Relations Department, 33844 King Road, Abbotsford, BC, V2S 7M9. Phone: 854-4526, fax: 854-1538, e-mail: scarrown@ucfv.bc.ca

UCFV is an Employment Equity Employer

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Toronto, Canada

#### **Environmental Policy and Conservation**

York University, Faculty of Environmental Studies, Toronto invites applications for a tenure-stream position in the area of Environmental Policy and Conservation. The appointment: effective July 1, 1997, will be at the Assistant Professor level.

The Faculty of Environmental Studies adopts a broad definition of "environmental studies," including natural, built, social and organizational environments.

The Faculty expects applicants to demonstrate enthusiasm for and competence in teaching and advising stu-dents at the undergraduate and graduate levels in a highly individualized program: commitment to intendisci-plinary education and research and to collegial collaboration therein: and explicit commitment to explore the relationships underlying nature and society in their research and teaching. Applicants should hold a PhD degree in a relevant field or have equivalent academic or professional experience.

The successful applicant is expected to teach and advise students (in theory, methods, and applications), have a strong or promising scholarly record, have proven ability in linking action and theory and in developing interdisciplinary approaches to environmental issues. A firm background in social theory will be considered an odvantage. The candidate should have excellent knowledge in several areas related to research and practice in environmental policy and conservation, and should have demonstrable competence to teach such courses as Environmental Policy. Environmental Thought, Environment and Development, and Biological Conservations.

Applicants should submit a letter discussing their qualifications, research agendas and teaching interests, their CV, the names, addresses (including e-mail) and telephone numbers of at least three references, and a sample of their work to Chair, Search Committee, Faculty of Environmental Studies, York University, North York, Ontario, Canada M31 JP3 (FAX: 416-736-5679; e-mail: fwatson@yorku.ca). The deadline for receipt of applications is February 14, 1997.

York University is implementing a policy of employment equity, including affirmative action for women facul. The Faculty of Environmental Studies encourages applications from qualified people of colour, aboriginal. First Nations people, and persons with disabilities. In accordance with Canadian intargration requirements, this advertisement is directed to Canadian citizens and permanent tesidents. The position is subject to final budgetary approval by the University.

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UNIVERSITY OF BRITISH COLUMBIA — Subject to heal budgetary review, the Department of English at the University of British Chumbia seeks to fill two vicances at the Tevel of Assistant Polessor Seigning 3 July 1937, Candidates should have demonstrable apentiae in one of the following aleas. American firestare; 18th certury, Intenture: These are the areas in which the

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#### **EPIOEMIOLOGY**

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VORK UNIVERSITY — Faculty of Pure and Applied Science. Kinesiology and Health Science. Applications are entired for a teruster for a control of the science and relative productions are determined by the particularly interested in applicants who have a fitness and exercise physiology background with a research focus on populations and disease preventions for enhancing physical and disease preventions. A milk is required. District with the science of the

The University of Manitoba

Keele St., North York, Ont. M3J. IP3 (FAX: 416-736-5892). The deadline for applications is January 31, 1997. Information about York University can be found at http://www.york.cu/dept/phpsed/. York University is implementing a polyr of employment equally, including affirmation of the properties of th

#### **ÉTUDES DES FEMMES**

UNIVERSITÉ D'OTTAWA / CARLETON UNIVERSITY — Drailer conjointe en Eudois des Immens. L'Université d'Ottawa et Cuffeton in Europea. L'Autorité d'Ottawa et Cuffeton la Chaile conjointe en Études des femmes pour deux mandats des amois thacun la permise de ce mandats débutera le les jamés 1958, et le second, soit le les jamés 1958, et les condiscionts les juillet 1959 de les femmes pour 1958, de l'autorité de la conformation des l'autorités de la conformation des l'autorités de la conformation des l'autorités de la conformation de l'autorités de la chaile d'autorités de la Chaile de l'autorités de la Chaile de la Chaile de la chaile l'autorités de la Chaile de la Chaile de la Chaile de la chaile l'autorités de la Chaile de la C

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The University of Reignia & Committed to employ-ment equity.

L'UNIVERSITÉ DE REGINA — De partement de L'UNIVERSITÉ DE REGINA — De partement de Trançais, sollioté des candidatures à un poste de Professionelle adjointel; de 12 mois 800s réserve de automation bodéptante pouvoir lette convecti en poste menant à la perimiente. À compter du characteristic de confession de convolución de la companio de la companio de la confession de Visual est. Object de faite praventi directiment. Uno fettre de recommandation avant les 15 fevir-er, 1997 à Dr. Murray Knuttria, Doyen, Faculté des

### Political Science

McGILL UNIVERSITY — The Department of Political Science invites applications for a tenure-track position in Political Theory. This position is open with regard to specialization. Applicants should be able to teach a wide range of courses at the undergraduate and graduate levels in political theory. Applications should include a vitae, three letters of reference, and a sample letters of reference, and a sample cations should include a vitace three letters of reference, and a sample of written work. The file should also include materials pertinent to the research record and teaching skills of the applican. The appoint ment is expected to be at the level of Assistant Professor and begin state of the professor and p Quebec, Canada, H3A 217. McGall University is committed to equity in employment. In accordance with Canadian Immigration require-ments, the advertisement is direct-ed to Canadian citizens and perma-nent residents of Canada.

Ars, Université de Régina, Régina, Sakatchewan, SSS 0A2. Spécialate en littérature et en culture chardennes françales aimi qu'en frédit de la company de la

#### GEOGRAPHY

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#### HISPANIC STUDIES

HISPANIC STUDIES

MCGLL UNIVERSITY — A lenue track position at the Assistant Professor level, to begin at the Assistant Professor level, to begin I September 1997, in Contemporary Spanies about 5 have a broad knowledge of Intenture and Coulter and the Section of the Contemporary Spanies and be able to contribute to the Intendisciplinary program in Latin-American and Caribbean and be able to contribute to the Intendisciplinary program in Latin-American advictation and contemporare and contemporare in Spain and Europe would be considered assistant and contemporare the Professor in Contemporary in the Professor in Contemporary in the Professor in Contemporary in Contemporary in Previous Intendisciplinary in Contemporary in Cont

#### HISTORY

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SIMON FRASER UNIVERSITY — 18th Century
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#### DEPARTMENT OF PHYSICS AND ASTRONOMY

The Department of Physics and Astronomy of The University of Calgary invites applications in the area of experimental stable is not research for a tenure-track position at the Assistant Professor level. The Department has 18 regular faculty members and about 25 graduate students in M.S., or Ph.D. programs. Current areas of research include complex fluids, space and plasma physics, stable isotope mass spectroscopy, medical physics, gravitation and strenbasics. and astrophysics

and astrophysics.

The candidates background must include the Ph.D. or equivalent and preferably post-decropial experience. Candidates should have an understanding of theory and experience in the applications of stable asotope research and workings inknowledge of stable isotope mass; spectrometers. The assessment enteria will include the applicantly teaching and research expenser and evidence of research productivity, in accordance with Canadian numigration requirements, priority will be given to Candidate standing and treates the expense of the expense o

Dr. J.S. Murphree, Head, Department of Physics and Astronomy, The University of Calgary, Calgary, Alberta T2N 1N4



www.ucalgary.ca



Queen's University Health Sciences Centre

#### Director - School of Rehabilitation Therapy

are invited for the position of Director of the School of Rehabilitation Therapy at Queen's University, We are searching for an outstanding individual with proven administrative experience and strong leadership who, as Director, will foster excellence in teaching while strongly supporting the development of research within the School. The qualified applicant shall have a relevant background in teaching and will have achieved international recognition in research have achieved international recognition in research and scholarship

In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Queen's University has an employment equity program, welcomes diversity in the workplace and encourages applications from all qualified candidates, including women, aboriginal people, people with disabilities and visible minorities.

Nominations and letters of application, in the latter case accompanied by a curriculum vitae and names of three referees, should be directed, by Friday, January 17, 1997 to:

> Dr. T.G. Flynn Vice-Dean, Faculty of Medicine Queen's University Kineston ON K71, 3N6

#### RESEARCH ASSOCIATE

RESEARCH ASSOCIATE

The University of Manitoba anticipates research associate positions will be available over the next six months beginning January 1, 1997 in the following fields: Studies of interactions between saliva and dental plaque; Data based health policy research, Medicinal chemistry, Cytotoxicity of drug combinations; Immunology, Immunopaphalogy, Regulation of the immune response, Apoptosis, Neuroendocrine regulation, Cellulai immunology, Lymphocyte cytotoxicity, Natural immune response, Apoptosis, Neuroendocrine regulation, Cellulai immunosugy, Lymphocyte cytotoxicity, Natural immune resistance, Immunosugy pression, Immunological tolerance, Autoimmunity, Transplant rejection, Immunomodulators, Monoclonal antibodies, T and B cells, T cell receptors of T cell vaccines; Allergy, Asthma, 19E heterogeneity, Fc receptors for 19E, Mast cells, Recombinant DNA technology, Molecular immunology, Potrich chemistry, Chemistry of biopolymers, Antigen-polymer conjugates, Cytokines, Cellular adhesion, Inflammation, tissue culture technology, How cytometry, Isolation of mouse aorta and detection of atherosclerious lesions, Esperience in surgery of small organs and vessels is required, Purinergic pharmacology; Diabetes, Carbohydrate biochemist, Organic synthetic chemists, Neurology, involved certophysiological appraches to systems, Neurophysiology, Brain and spinal colorates, Carbohydrate biochemist, Organic synthetic chemists, Neurology, clinical electrophysiology and himseiology, Transgenic models; Gene etchnology, Metabolism and neuropratection, Neurophysiology, Carlious and Carbon, Neurophysiology, Carlious etchnology, Carlious and Carbon, Neurophysiology, Paran and Spinal colorates, Neurophysiology, Placenta, Fetal development, Breast and prostate cancer, Molecular personal models and encorporate coloration, Developmental biodogy, Clinical electrophysiology and neucoural endocrinology, Molecular paproaches to medical research, Potcin purification, Protein biochemistry, Cell signaling, Gene transfer, Molecular ph

opportunities to qualified applicants. This posi-tion is subject to final budgetary authorization. Closing date for secupi of applications is December 20, 1996. Applicants should send a curriculum vitae and three letters of reference to: Dr. Rithard Boyee, Chail, Department of Hastory, Simon Fraser University, Burnaby, B.C. VSA 156.

to: Dr. Rithard Boye, Chail, Department of Habon, Simon Faser University Burnary, B.C. VDAN UNIVERSITY — Taxally of Arts, Department of History, Applications is entired for a tenur-taxic portion at the assistant professor deed in Amount forces. Social History, to commonce July 1, 1937. Required qualifications of the social history of Another Greek Social History, to commonce July 1, 1937. Required qualification will be given to and didastes with resthing experience, publications and research interests in the world of the social history of Another Greec and Illian of the Program of Chailed Suddent Control of the Program of Chailed Suddent Chailed Suddent Control of the Program of Chailed Suddent Chail Chailed Suddent Chailed Suddent

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Induding aboutgnal peoples, persons with dis-abilities, members of visible minorities and solities, members of visible minorities and SIMON PRASER UNIVERSITY — 20th Century U.S. History, The Department of History at Simon Fraser University minors applications for a tenure track appointment. In 20th Century U.S. History to begin in September 1997. The appointment will be made at the Assistant experience. The successful applicant will teach people of the properties of the properties of the people of the properties of experience. The successful applicant will teach undergraduate and orgaduate course and will be expected to develop a strong research pro-duce with Cradial in immyston equirements, this adventement is directed to Casadian cit-zens and personnent residents. Simon Fraser University is committed to the principle of equity responsible to control the properties of personnent of the properties of coning date for receipt of applications. It to December 1996. Applicants should send a curria-tion visit and the properties of Coning date for receipt of applications. It to December 1996. Applicants should send a curria-tion visit and the properties of Coning date for receipt of applications. It is December 1996. Applicants should send a curria-tion visit and the properties of Simon Faser Inventing Burnalys, SC. VSA 156: FAX (600 231-331).

#### HYDROLOGY

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#### INTERNATIONAL RELATIONS

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#### **JAPANESE**

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UNINVESHITY & BAITISH COLUMBILA — The Department of Asian Studies, University of British Columba, a conducting a search to fill a studies of the studies of the search state of the scholar's sperialization, and participation in unterchaopiany, vialus focus discleration in uniterchaopiany, vialus focus disclerations of the scholar's sperialization, and participation in uniterchaopiany, vialus focus disclerations and persons with disabilities. Applications, including of the search searc

University Senate.

ing a curinulum vitae, rastement of teading interests and the name and addresse of three referees should be sent to Dr. Ken Bryant. Head, Department of Jaun Studies, University of British Calumba, 139 Viet Adul, Vanocoute, Caruda V6T 172. Deadline for recept of appra-tions & January 31, 1399. In accordance with Carudan immigration requirements this adver-tioned in disease. The product of the care of the careful careful careful temporary descriptions of the temporary description.

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UNIVERSITY LIBRARIAN

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#### LINGUISTICS

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department can be found at http://www.aks.sen-terloo.caks/wichone/himl or by, contacting by. James S. Fank, Chail, Gepartment of Kneisloge, University of Waterloo, Waterloo, Destino or Cruda, R.U. 301 or by Fax 1533-456. To Enail: frantablestity-outcerlooa. The doing sold by policition of echoury 1, 199 or do the self-to-policition of echoury 1, 199 or do 1997. Or enfect in accordance with Canadian Immigration requirements, promy condensation will be green to Canadian Crizens and Permanent mediates. The University of Waterloo encourages applications from all qualified individuals, lincial-ly women, members of violen immorrants, nather lay women members of violen immorrants, and the green of the control of the miscontiners. LIBRARY

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#### MANAGEMENT

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#### The University of New Brunswick in Saint John

The Faculty of Business at the University of New Brunswick in Saint John invites applications for two tenure track positions, one in Financial Accounting and one in Marketing/Strategy: and three term positions, one in Management Information Systems/Electronic Commerce, one in Accounting/Electronic Commerce and one in Management Systems (Section 1997). Marketing of Services. All positions are subject to budgetary approval and development of new programs. The Financial Accounting position requires competency in accounting information systems.

Rank and salary will be commensurate with qualifications and experience. Qualifications required include a PhD or equivalent for tenure track positions. Candidates with lesser qualifications will be considered for a term

Applications will be accepted until the positions are filled. Please send CV and the names and addresses of three

Dr. John Chalykoff, Dean Faculty of Business University of New Brunswick in Saint John PO Box 5050

In accordance with Canadian Immigration Regulations, preference will be given to citizens and permanent residents of Canada. The University of New Brunswick is committed to the principle of employment equity.

# The University of British Columbia Library is the third largest university library in Canada. The UBC Library has a collection of over 3 million catalogued volumes, 14 branch libraries, and a staff of 328, including 85 professional librarians. The annual budget is approximately 24 million dollars. The Library is a member of the Association of Research Libraries, the Canadian Association of Research Libraries, the Canadian Association of Research Libraries, the Canadian Association of Research Libraries. (The Library's Web site may be found at http://unixg.ubc.ca7001.) Saint John, NB E2L 4L5 The University Librarian is the chief executive officer of the University Library. The incumbent is responsible for development of the Library's collections, provision and planning of library services, development of the technological infrastructure, management of the budget and allocation of resources, direction and development of staff resources, and the Library's relationships within the University and externally. The University Librarian reports directly to the Vice President, Student & Academie Services, and is an ex-officio member of the University.

The successful candidate will have a demonstrated record of creative and effective leadership. S/he will be knowledgeable about the library's role in a research university, articulate about the challenges facing academic libraries, an advocate for libraries, and able to ensure the development of the library's traditional collections, while joining campus leaders in promoting use of new technologies to support scholarly communications and learning.

The University of British Columbia invites applications and nominations for the position of University Librarian.

use on new recumonages to support seniourly communications and tearning. The successful candidate will have thorough familiarity with the operation of an academic research library in today's rapidly changing environment, and an understanding of the broader academic community of which the library is a part. This position requires demonstrated decision-masking and management skills, including strategic and fiscal planning at a senior administrative level in a large organization; and a proven ability to represent the library, tachking including fandraising, and unter-institutional cooperation. The demonstrated capacity to develop and sustain strong cooperative relationships with university administrators, faculty, staff, and students, a strong commitment to staff development and renewal, and the ability to achieve an expansion of the library's physical facilities are also essential.

Knowledge of emerging technologies and their potential for libraries and scholarly communication is critical, as is the capacity to act cooperatively to enhance campus information technology capabilities. Being able to forge a close and productive relationship with the Associate Vice President, information Technology, is essential to this position. Applicants must have a professional qualification in librarianship. Salary is competitive and commensurate with qualifications. The University Librarian is appointed for a renewable term of six years and will have a continuing appointment as a librarian.

in accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of British Columbia welcomes all qualified applicants, especially women, aboriginal people, visible minorities and persons with disabilities. The destrable date of appointment is July 1, 1997. Applications should include a letter of interest, e.v., names of three referees, and should be sent by January 31, 1997 top. Maria Kikaw, Vice-President, Student Academic Services, University of British Columbis, 8328 Memorial Road, Vancouver, B.C. V6T 122 (e-mail: libsreh@univg.ubc.ca).

Further information on The University of British Columbia is available on our home page at http://www.ube.ca.

### ASSISTANT PROFESSOR

The University of Calgary

The Department of Geography mortes applications for a tenure-track postulon in field-oriented Process Geomorphology at the Assistant Professor rank, to begin july 1, 1997. A PhD is required for this position Preference will be given to candidates with additional expertise in core geographic methodologies (GIS, remote sending, modelling) and landscape dynamics, with research in alpine or northern environments.

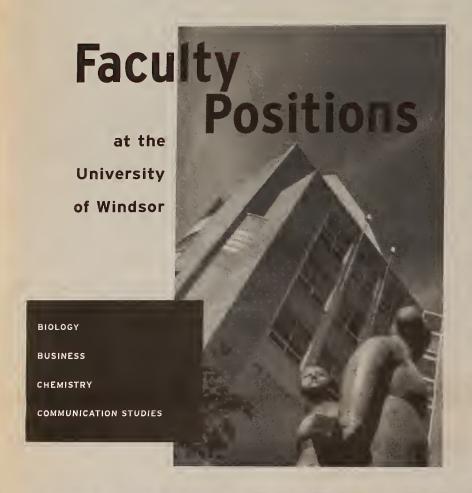
notation retroduction and the description of the duties include undergraduate teaching, graduate teaching and supervision, research and university service. The department currently has a faculty of 15 members, and offers undergraduate major and honous programs, and a graduate program leading to the MA, MSc, and PhD degrees.

In accordance with Canadian unmugation requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity. The closing date for applications is March 1, 1997. Applicants should send a letter of application, three letters of reference, and a cumiculum vitae, directly to:

Dr. S. E. Franklin, Head Department of Geography The University of Calgary 2500 University Drive N.W. Calgary, Alberta T2N 1N4



www.ucalgary.ca



A mid-sized university with a solid reputation in teaching, research and scholarship, the University of Windsor, Canada's southernmost university, offers • a broad range of undergraduate, graduate and professional programs to more than 14,000 students • an international location with cooperative agreements with leading U.S. institutions • innovative partnerships with business, industry and the community • easy access (10 minutes) to all the amenities of a major American metropolis-Detroit, Michigan, and • an attractive, user-friendly and supportive campus environment in a vibrant, affordable, and cosmopolitan city of almost 200,000.

The University of Windsor invites applications for the following faculty positions. Starting date July 1, 1997, for tenure track positions. Please review general submission instructions at the bottom of this ad. Additional specific submission requests are in the position descriptions.

#### BIOLOGICAL SCIENCES

Two tenure-track positions in Molecular/ Cellular Biology at the assistant professor level. Your research interests should augment our capacity to explore cellular and molecular processes regulating growth and development, and bring expertise in gene expression, gene regulation, or cell signalling. Teaching responsibilities include introductory and advanced courses, and guidance of BSe, MSc, and PhD reseatch. PhD tequired; postdoctoral experience strongly preferred; copies of three publications and a statement of research interests required. Apply to Dr. Sale, Head, Biological Sciences, Faculty of Science. Deadline 06 January 1997.

#### BUSINESS (Accounting & Finance)

Two positions: one tenure-track position in Accounting, the other a nine-month limited-term position in Finance, both at the assistant professor level (lecturer level for ABD). You should hold, ot be close to completing, a doctorate in the respective areas of specialization, with evidence of effective teaching and quality publications.
Accounting position: you should preferably hold professional accounting designation, have completed graduate level courses in financial accounting, and should be prepared to teach financial accounting, accounting information systems, and/or managerial accounting in both our BComm and MBA degree programs. Additional duties include reviewing and writing course materials in these areas for the distance learning version of our BComm program. Finance position: you should be prepared to teach corporate finance and investment and portfolio management. Apply to Dr. Solomon, Dean, Faculty of Business Administration.

#### CHEMISTRY & BIOCHEMISTRY

One tenure-track position at the associate One tenure-track position at the associate professor level in Inorganic Chemistry, with research interests in the general area of new materials (including solid state chemistry, magnetic materials, and rransition metal or main group chemistry). You will be expected to maintain a vigorous and productive research program and to demonstrate excellence in teaching at the graduate and undetgraduate levels. Our tesearch resources include 300 and 500 MHZ Bruker NMR spectrometers, a Bruker EPR spectrometer, and Kratos Mass spectrometer. The Windson Molecular Structure Centre is equipped with a Siemens Smart System CCD diffractometer. Apply, including a statement of research interests, to Dr. Szabo, Head, Chemistry and Biochemistry, Faculty of Science.
Deadline 15 January 1997.

#### **COMMUNICATION STUDIES**

One renure-track position at the assistant professor level. You should apply a theoretically and critically-informed perspective to curtent research in the social spective to current research in the social construction of communication and technological innovations and/or the political, economic, cultural, and historical dimensions of the adoption and use of communication and technology. You should have expertise in the design of media resources and the application of membrane media technologies in a range emergent media technologies in a range of institutional settings, a PhD in commuof institutional settings, a Pro-In commis-nication studies or related academic credentials, and evidence of scholarly publication or promise. Apply to Ptofessor Gold, Head, Communication Studies, Faculty of Social Science.

#### COMPUTER SCIENCE

Two tenure-track positions at the assistant professor level: one in Software Engineering and the other in Computer Network ot Multi-Media. PhD in computer science tequited. Software Engineering position: requires experience in the formal specification, design, and construction of systems that support applications in science and/or engineering. Teaching duties will include enhancing course offerings in an undergraduate software development degree program. Computer Network or Multi-Media position: you will be responsible for enhancing coutse offet-ings in computer communications, WWW, and multi-media. Teaching will be at the graduate and undergraduate levels, and will include team-teaching. You will be expected to contribute to the development research program. Apply to Dr. Morrissey, Director, School of Computer Science, Faculry of Science.

#### DRAMATIC ART

Two tenure-track positions at the assistant professor level: one in Acting/Directing and the other in Voice. You should have and the other in voice. For should average a MFA degree, a demonstrated commitment to scholarly/creative activity, reaching experience at the university level, and a demonstrated potential for excellence in the areas of specialization. In exceptional cases, demonstrated excellence outside of the conventional academic credentials will be considered in lieu of a graduate degree. You will teach primarily in the BFA acting and music theatte programs.

Acting/Directing position: you will teach acting and direct plays for University Players. Voice position: you should be a specialist in voice for theatte and able to teach in other degree programs within the School of Dramatic Art. Apply to Professor Mady Kelly, Director, School of Dramatic Art, Faculty of Arts.

#### **EDUCATION**

Thtee nine-month limited-term positions at the assistant professor level in Secondary School Science Methodology (physics, chemistry, and general science), Social Science Methodology (elementary and secondary), and Mathematics Method-ology. You should have a doctotal degree, teaching certificate, and several years of teaching experience. If you are qualistudies you may be considered for appointment at the lecturer rank. Apply to Dr. Awender, Dean, Faculry of Education.

#### ENGINEERING

Four tenure-track positions at the assistant professor level in (1) Industrial Waste/Solid and Hazardous Waste, (2) Solid Mechanics/ Manufacturing Automation, (3) Thermofluids, and (4) Water Resources. You should be eligible for professional engineering registration in Ontario, have potential or proven ability for excellence in teaching and research, and be prepared to teach underscauch, and be prepared to teach undergraduate and graduate courses and to supervise graduate students. Forward applications for positions (1) and (4) to Dr. N. Biswas, Head, Civil and Environmental, Faculty of Engineering. Forward applications for positions (2) and (3) to Dr. Northwood, Head, Mechanical & Materials, Faculty of Engineering.

(1) Industrial Waste/Solid & Hazardous Waste: you will have an undergraduate degree in engineering and a PhD in environmental, civil, or chemical engineering. You will teach undergraduate and graduate courses in waste treatment, solid and hazardous waste and undergraduate general engineering courses. Expertise in air pollution control and water treatment will be an asset.

(2) Solid Mechanics/Manufacturing
Automation: you will have a PhD in
mechanical engineering or related field,
be expected to teach solid mechanics and
control and general engineering courses, and
to interact with research groups such
as the Manufacturing Automation Group,
Mechatronics Laboratory, and the NSERC/
Chrysler Chair in Mechanical Engineering
Design. You should have a strong foundation in solid mechanics and/or dynamics,
vibration and control systems. Industrial
experience, particularly in automotive and
manufacturing areas, is desirable.

(3) Thermofluids: you will have a PhD in mechanical engineering or related field and expertise in fluid mechanics, heat transfer, and thermodynamics as applied to automotive, bio-medical, heat exchanger, or manufacturing areas. You will teach undergraduate and graduate mechanical engineering and undergraduate general engineering and undergraduate general engineering courses, and interact with research groups including the Thermofluids Research Laboratories, Fluid Dynamics Research Institute, and the NSERC/Chrysler Chair in Alternate Fuels.

(4) Water Resources: you will have an honours bachelor's degree in civil engineering and a PhD in water resources. You will teach undergraduate and graduate courses in hydraulies and hydrology, fluid mechanics, and coastal engineering. Practical experience in water resources and research experience in physical and mathematical modelling is preferred.

#### ENGLISH

One tenure-track position at the associate professor level in English and Creative Writing. You will teach courses in both creative writing and literary/cultural studies at the graduate and undergraduate levels, and will be involved in non-curricular activ-

ities associated with our creative writing program. Your creative work should complement our established strengths in fiction and poetry, with the benefits of the unique strengths of university programs in creative writing, dramatic art, music and visual arts. You should have a PhD or equivalent, an established record of creative publication and achievement, and a record of effective teaching and workshop presentation. Additional experience in related areas such as theatre, film, editing, or publishing would be an asset. Those who work in emerging, nortraditional, or interdisciplinary forms—for example, literatures and cultures of 19th century North America—are particularly encouraged. Apply to Dr. Herendeen, Head, English, Faculty of Arts.

#### HISTORY

Two positions at the assistant professor level: one tenure-track position in Canadian Social History with a focus on labour studies, the other a nine-month limited-term in Modern British History with a focus on the 19th and 20th centuries. You should have a PhD, reaching experience, and research publications. Apply to Dr. Pryke, Head, History, Faculty of Social Science.

#### KINESIOLOGY

One tenure-track position at the assistant professor level in Movement Science with specialization in: exercise physiology, or biomechanics, or perceptual motor behaviour. You will be expected to teach at the undergraduate and graduate levels, and ro develop a vigorous research program. Apply to Dr. Olafson, Head, Kinesiology. Faculty of Human Kinetics.

#### LAW

One tenure-track position at the assistant professor level in Corporate/Commercial Law. You will have an appropriate graduate degree or equivalent experience beyond first degree, a demonstrable record or potential for scholarship and research, and a commitment to teaching. Apply ro Professor Westmoreland-Traoré, Dean, Faculty of Law.

#### MUSIC

One tenure-track position as the Coordinator of the Bachelor in Music Therapy degree program at the assistant professor level (lecturer without doctorate). You must show evidence of successful university teaching, clinical experience, and administration in a music therapy program, hold recognized certification in music therapy, a master's degree, and preferably a PhD. You will be expected to coordinate and develop the music therapy program and curriculum, teach all courses in the professional sequence, organize and supervise clinical placements, and serve on departmental and university committees. Apply to Dr. Butlet, Director, School of Music, Faculty of Arts.

#### NURSING

One tenure-track and one nine-month limited-term position at the assistant professor level in the areas of Adult Health and/or Health Promotion. You must be eligible for registration with the College of Nurses of Ontario, hold a MSc in nursing and a PhD in nursing or a related discipline, have an active research record, and contribute to the graduate program. Teaching experience is desirable. Apply to Dr. Horsburgh, Director, School of Nursing, Faculty of Science.

#### POLITICAL SCIENCE

One tenure-track position at the assistant professor level in the primary area of Canadian Foreign Policy and secondarily in International Relations (any specialty). A completed PhD is preferred; however, strong ABD candidates will be considered for appointment at the lecturer rank. You will be expected to teach undergraduate and graduate courses in Canadian foreign policy, undergraduate courses in international relations, including an introductory course, supervise graduate research at the master's level, and have a commitment to research and publication. Apply, with transcripts of relevant graduate work and a sample of research, to Dr. Soderlund, Head, Political Science, Faculty of Social Science.

#### PSYCHOLOGY

One tenure-track position at the assistant professor level in our APA- and CPA-approved Clinical Psychology program. You must have a PhD in clinical psychology, a strong commitment to the scientist/practitioner model, an appropriate publication record, and eligibility for registration in Ontario. You should be competent to teach undergraduate and graduate courses and to provide clinical and research supervision in the graduate training program. Apply to Dr. Page, Head, Psychology, Faculty of Social Science.

#### SOCIOLOGY

Two tenure-track positions at the assistant professor level: one in Criminology with specialization in penology, corrections or policing, and skills in quantitative methodology, and the other in Social Theory and/or Quantitative Methods. You should be able to contribute to departmental strengths in social psychology, health, comparative development, work, race and ethnic relations, social anthropology, or family, sex, and gender. We offer undergraduate degree programs in sociology, anthropology, criminology, and family and social relations, and a master's degree in sociology. A PhD is required and a sample of current work must be provided sample of current work must be provided sample of current work must be provided and Anthropology, Faculty of Social Science.

COMPUTER SCIENCE

DRAMATIC ART

EDUCATION

ENGINEERING

ENGLISH

HISTORY

KINESIOLOGY

LAW

MUSIC

NURSING

POLITICAL SCIENCE

PSYCHOLOGY

SOCIOLOGY



The University of Windsor is committed to equity and diversity in the workplace and welcomes applications from Aboriginal peoples, persons with disabilities and members of visible minorities. Applications from women are particularly encouraged, in accordance with Canadian immigration standards, this advertisement is directed to Canadian citizens and permanent residents of Canada.

Submit a complete curriculum vitae and arrange to have three letters of reference forwarded by January 31, 1997, unless otherwise indicated, to specified university departments, University of Windsor, Windsor, Ontario, Canada N9B 3P4. Visit us at http://www.uwindsor.ca/jobs for more information.

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#### MARKETING

MARKETING
CONCORDA UNIVERSITY — The Department of Marketing intense applications for a full-time tenure portion at the Austrant Professor level. Condidates and have a Pilo in International Condidates and have a Pilo in International trading and strong research commitment is essential. Applicationabload have a pimmary inteffect or research and texthing in international Marketing area. The successful candidate may also be required to teach in the other areas of Administration of the Section Commerce and Administration Commerce and Co

getary approval. Please apply in writing to O. Z. Gidengil. Chair, Department of Malketing, Faculty of Commerce and Administration, Concordia University, 1455 de Maisonneure Blvd. West, Montreal, Quebec, Canada, AIBG MNA (1615) 848-2551 or FAX (514) 848-4554 or E-mail:

#### MATHEMATICS

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all qualified applicants, especially women, aboriginal people, which minorities and persons with disabilities.

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Theory. The appointment is all the downtown (St. George) campus at the level of Assistant

Professor to begin July 1, 1997. Candidates are expected to have demonstrated excellence in both teaching and receasin after the Pritis, and the control of the Pritis of Pritis of the Pritis of Pritis of Pritis of Pritis of the Pritis of Pritis of

adortisement is directed to Canadan Citizens and permanent recidents.

UNIVERSITY OF WATER/OO — Faculty of Mathematics. Application are being accepted for a position at the rank of tecnuter (Leyan pointment beginning on or after lady 1, 1992. Applicants should have a Matter's degree on Computer Science or Mathematics and experience in teaching computer science as the section of the computer Science or Mathematics and experience in teaching computer science as the section of the computer science participation and admining expanding the faculty school liakon programs computer science, participation in the pressuration and admining the faculty school liakon programs and admining capanding the faculty school liakon programs and admining the faculty school liakon programs and admining the faculty school liakon programs and administration of the Canadan

Computing Competition and taking a leadership stole in computer science and technology based projects understaken by the Centre los Education and Competition and Indiana, and Competition and Competition and Competition and Education at all levels on Giffer the applicant and experience. The Cosing date for applications and experience with Consultain mining attained to the Cosing Association of Cosing Association and Cosing and Cosing Association and Qualified Individuals including women, members of violetion encourages applications from all qualified Individuals including women, members of violetion encourages applications from all qualified Individuals including women, members of violetion in motion, and applications of the Cosing Association and Cosing As

#### **Tenure-Stream Position**

#### Pierre Lassonde Chair in International Business

The Schulich School of Business (formerly the Faculty of Administrative Studies) at York University in Toronto, Canada, is seeking an outstanding individual for an endowed chair in international business who will make a significant contribution to the international orientation of the School, effective July 1, 1997.

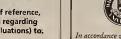
Preferred candidates will:

- be gualified to teach international business have extensive international experience in business or policy making
- have a substantial record of scholarly research provide evidence of effective university-level teaching experience
- possess a completed doctorate

Salary and benefits are competitive. York University is implementing a policy of employment equity, including affirmative action for women faculty. In accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada.

Please send curriculum vitae, three letters of reference. samples of research papers and information regarding teaching experience (including teaching evaluations) to:

Canada



Professor David J. Fowler Schulich School of Business York University 4700 Keele Street North York, Ontario M3J 1P3

### ASSISTANT PROFESSOR IN GEOSPATIAL **INFORMATION SYSTEMS**

The University of Calgary

The University of Calgary

The Department of Geomatics Engineering invites applications for the position of Assistant Professor in geospatial information systems, effective July 1, 1997. Applicants should have a PhD in engineering or applied science related to geomatics, with a demonstrated research excellence in one or more of the following areas: spatial (3 and 4-D) information systems, spatial data structures and standards, and mathematical/statistical analysis of spatial data.

The successful applicant is expected to provide leadership and vision to the geospatial information systems core of the undergraduate program and further development of a related research and graduate program. The selected candidate must have the capability and the willingness to teach various undergraduate courses related to geospatial information systems in addition to other fundamental engineering courses such as object oriented programming. It is expected that the research in geospatial information systems will be applied to and integrated with selected areas of geomatics originated such as resource, cadastral, municipal and environmental studies. The applicant should have the academic background required and the willingness to register as a Professional Engineer in The Province of Alberta.

In accordance with Canadian immigration requirements, proprily will be given to Canadian citizens.

Professional Engineer in the Province of Alberta. In accordance with Canadian ministration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity Applications should include a detailed curriculum vitae and a complete list of publications. The closing date is February 28, 1997. Information on the program can be found at http://www.ensu.ucalgary.ca/. Three letters of reference should be mailed directly to:

Head

Head

Department of Geomatics Engineering

The University of Calgary
2500 University Drive N.W.

Calgary, Alberta T2N 1N4



www.ucalgary.ca

#### Assistant Vice-President Student Services/Dean of Students Wilfrid Laurier University

Applications and nominations are invited for the newly-created position of Assistant Vice-President Student Services/Dean of Students at Wilfrid Laurier University. The appointment will commence on July 1, 1997, or as soon as possible thereafter, and will be for a five-year

Wilfrid Laurier University provides undergraduate programs to some 5200 full-time and 2000 part-time students, and graduate programs to some 500 full-time and 300 part-time students. It is organized into five Faculties: Arts and Science, Business and Economics, Music, Social Work, and Graduate Studies

Reporting to the Vice-President: Academic, the Assistant Vice-President Student Services/ Dean of Students is accountable for the development, direction and implementation of nonacademic student life policies. The successful candidate will work closely with student leaders, and with the Directors of Athletics and Recreation, Career Services and Co-operative Education, Counselling Services, Health Services, and Special Needs, all of whom will report to the Assistant Vice-President Student Services/Dean of Students.

Candidates should have experience in an academic setting, demonstrated management and organizational abilities, and the capacity to work constructively with students, faculty, staff and

Applications and nominations, together with a current curriculum vitae and the names of three referees, should be forwarded before February 1, 1997 to:



Dr. Rowland Smith, Vice-President: Academic Chair, Search Committee (Student Services) Wilfrid Laurier University 75 University Avenue West Waterloo, Ontario N2L 3C5

In accordance with Canadian immigration requirements, this advertisement is directed in the first instance to Canadian citizens and permanent residents. The University is committed to employment equity and welcomes applications from all qualified women and men, including persons in a visible minority, persons with disabilities, and aboriginal people.

L'Université de Moncton sollicite des candidatures eu poste suivant :

#### Professeure ou professeur de carrière

#### École des sciences infirmières

(Sous réserve d'approbation budgétaire)

L'École des sciences infirmières recherche des personnes hautement qualifiées alin de pourvoir deux postes de professeure régulière ou professeur régulier

Dans le cadie des Ionctions universitaires d'enseignement, de recherche et de service à la collectivité, la personne dont la candidatie au au éta reteune devra contribuer à l'enseignement dans son domaine d'expertise, de même qu'à la recherche en sciences inlimitéres.

Qualifications:

Eu titulaire d'un diplôme de doctorat en sciences inflimières ou dans une discipline liée aux soins inlimiers (dans ce dernier cas, une maîtrise ès sciences inflimières est exigle), être membre en règle de l'ALI.N.B. ou être admissible à le devenir, avoir acquis une expertise technique dans le domaine de la santé maternelle et infantile ou de la pédopsychiatrie, avoir ains en place un programme de recherche structuré étayé par des publications dans des revues professionnelles en plus d'avoir de l'expérience en enseignement universitaire. Les personnes ne possèdant qu'une connaissance minimale du l'anquis sont également invitées à poser leur candidature; des conditions d'apprentissage de la langue trançaise seront alors rattachées au contrat.

Veuillez faire parvenit, avant le 15 décembre 1996, votre curriculum vitæ et le nom de trois personnes pour références à Michèle Trudeau, directrice, École des sciences infirmières, Université de Moncton, Moncton (Nouveau-Brunswick) E1A 3E9.

L'Université de Moncton applique une politique d'équité en matière d'emploi. Ce poste est olfert ègalement aux lemmes et aux hommes

#### UNIVERSITÉ **DE MONCTON**

Conformément aux exigences relatives à l'immigration au Canada, ce poste est offert aux citoyennes et citoyens canadiens et aux résidentes et résidents permanents seulement.



ally in cryptography, graph theory and combi-ational optimization. A PhD and proven ability r the potential, for excellent research and effec

tor texhing are required. Reponsibilities will include the supervision of graduate students, as well as texhing at the undergraduate and graduate levels, sharp will depend on the conditate's qualifications. Interested individuals should send curroulum vatue and the namer of times references to: Prof. 1F. Goulden, Chair, programmer of the control of the control of the control of the programmer of the control of the control

lithed research program are particularly encouaged to apply. Salary will depend on the candicell and programs. Interested individuals 
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Faculty of Mathematics, University of Waterloo, 
Westerloo, Dinnas NU. 301. Refereive date of 
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date plus three letters of reference sent directly from refereer. In accordance with Canadian Immy-grain requirements, this advertisement is directed to Canadian ottiere and permanent resolution of the control of the

#### MATHEMATICS & COMPUTER SCIENCE

BRANCON UNIVERSITY — The Department of Mathematics and Computer Science Instead applications for a probationary faculty position starting July 1, 1997 or sooner if possible, subject to budgetary approval. Applicants should have a PND in Computer Science. The appointment will be at the Assistant Professor Level. The successful be at the Assistant Professor Level. The successful and the Assistant Professor Level. The successful be at the Assistant Professor Level.

applicant will be expected to maintain a research program in Computer Science and will be responsible for teaching introductory as well as theoretical and/or applied course at the senso level. The salary range for Austrian Professor 53,738 to 535,856. Brandon University is located in Scandon, Manifolds, a city with a population of Scandon, Manifolds, a city with a population of Professor Science and Computer Science and Compu reduction of sets, selected, suductions and a School technique of selection of sets of selections and selection of selections are replicated by a selection of se

#### **MATHEMATICS & STATISTICS**

expertee in industrial and environmental model-ling. Applicants are expected to have completed a PhD degree at the time of appointment, have post-doctoral experience or a proven research rectord, and be able to demonstrate strong poten-tial in both research and teating. Applical ions, including curriculum vitae, descriptive statements. including curriculum wite, descriptive statements on research plans and teaching activities should be sent, by 15 January 1997, to D. L. Berggren, Onair, Department of Mathematics and Statetics, Simon Fraser University. Burnaby, 8C VSA 156 Canada. Please arrange for three letters



### ACADIA

The School of Education, Acadia University, invitea applications for a number of tenure track and term positions beginning July 1, 1997, available due to a planned increase in student enrollment.

The Acadia School of Education offers a two-year after degree B.Ed. and an M.Ed. in Counselling, Curriculum Studies, and Spectal Education.

Candidates should have a completed, or nearly completed, doctoral degree and several years of relevant teaching/work experience appropriate for one of the following:

Position A — Elementary Math Methods, Secondary Math Methods — Tenure track
Position B — Educational Rechnology (multimedia, networking, and computers in
education) — Tenure track
Position C — Educational Leadership and School Development — Contractually limited
term appointment, (pendage program approval)
Position D — Technology Education (Power, Edergy, Transportation, Communication,
Production) Contractually limited term appointment (possible joint
appointment with local school district)

Appointments are normally made at the Assistant Professor level up to grid step 4.

Applicants should aubmit a letter of application and curriculum vitae, and arrange for three letters of recommendation to be forwarded to Dr. James Fasano, Director, School of Education, Acadia University, Wolfrille, NS BOP 1X0. Applications will be received until March 1, 1987. In accordance with Canadan Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. The University reserves the right not to fill these positions. Acadia University is an Equal Opportunity Employer.

Wolfville Nova Scotia



#### UNIVERSITY OF SASKATCHEWAN LIBRARIES

#### **Associate Director of Libraries**

The University of Saskatchewan Libraries invite applications for the position of Associate Director of Libraries.

Environment: The University of Saskatchewan Libraries consist of eight branch libraries: The collection consists of 1.613 million printed volumes in addition to 2.85 million items in microform, and over 485,000 government documents and pomphlets. The Libraries' 150 staff serve over 20,000 faculty and students. Automated library information systems support includes Innavaritive Interfaces (acquisitions, cotaloguing, circulation and on-line cotalogue) as well as a wide voriety of standalone, networked, Internet and Web databases and services. The Libraries have emborked upon an extensive organizational design and restructuring process and this position is a key one in the new structure. Further information on the Libraries' services can be obtained at http://library.usask.ca/carecth.html. Information on the new arganization can be obtained at http://library.usask.ca/carecth.html. Information on the new arganization can be obtained at http://library.usask.ca/carecth.html. Information on the new arganization can be obtained at http://library.usask.ca/carecth.html. Information on the new arganization can be obtained at http://library.usask.ca/carecth.html. Information on the new arganization can be obtained at http://library.usask.ca/carecth.html. Information on the new arganization can be obtained at http://library.usask.ca/carecth.html.

Responsibilities: The Associate Director of Libranes reports to the Director of Libranes and is directly responsible for overseeing the operations of the public service, technical service and library systems deportments. As a member of the senior management team of the Libranes, the incumbent provides leadership in long-range planning, operational analysis, budget development, resource allocation and policy formulation of library services to the University community.

Qualifications: A degree from an ALA-accredited library school is required and at least ten years of progressively more responsible library experience in a variety of positions, preferobly in a large academic library. Applicants should have a broad knowledge of operations and procedures in public and technical services and library information systems. Strong leadership abilities are required, including demonstrated problem-solving skills, creativity and flexibility. Applicants must have a thorough knowledge of current issues in academic library-anship and sectlent communication and interpressonal skills. Experience lan chighly integrated and complex automated library environment, in a unionized environment and the obility to monage change are also required. The successific candidate will have a commitment to a style of management that emphasizes consultation and the effective interrelationship of all library services working towards common goods.

Effective Date: The position is available immediately.

Terms and Conditions of Employment and Salary: The appaintment is aut-of-scape and will be for an initial term of five years, renewable under the University's Search and Review Procedures for Senior Administrators. The successful candidate will be eligible for permonent status within the Libraries under the terms of the Library Standards for Permonent Stotus and Promotion. The salary will be commensurate with qualifications and experience.

Interested condidates should submit an applications, including resume, salary expecta-tions and the nomes of at least three referees, by January 15, 1997 to: Frank Winter, Olivector of Ibraries, Ludwersity of Saskatchewan Libraries, Room 156 Main Library/Murray Building, 3 Campus Drive, Saskatoon, Saskatchewan 87N 5A4

The University is committed to Employment Equity. Members of Designated Groups (wamen, aboriginal people, people with disabilities and visible minanties) are encouraged to self-identify on their applications.

### UNIVERSITY COLLEGE COLLEGE PROFESSOR -EDUCATIONAL PSYCHOLOGY

OKANAGAN

Kelowna Centre Okanagan University College is a comprehensive university college, offering a range of undergraduate degree, diploma, vocational, developmental, career, health and technical programs. Following seven years of partnerships with the University of British Columbia and the University of Victoria, OUC began to offer degree programs as an independent degree granting institution commencing in the Fall of 1998. OUC operates campuses in Kelowna, Vemon, Salmon Arm and Penticton, with degree completion programs concentrated in Kelowna.

**Bachelor of Education (Elementary) Program** 

The Bachelor of Education Degree Program in the Faculty of Arts and Education invites applications for a full-time continuing College Professor in Educational Psychology to teach courses in the areas of: The Psychology of Classroom Practice; The Atypical Learner; Child Development; Remedial Methodology and Evaluation of Student Achievement Supervision of student teachers may also be required.

Required qualifications are a Ph.D. or equivalent in the instructional area with a strong record of university-level teaching and scholarly activity, public school teaching experience, experience supervising student teachers, and a commitment to post-secondary education,

This is a full-time continuing appointment effective August 5, 1997

Salary is \$42,969 to \$61,739 per annum with placement on the salary scale dependent upon qualifications and experience. Salary and working conditions are governed by the Okanagan University College Faculty Association Collective Agreement.

For inquiries of an academic nature please contact Sharon McCoubrey, Chair, at: (250) 470-6036.

Please submit a curriculum vitae and three references by January 31, 1997, quoting Competition No. 99FAC96to: Employee Relations Division, OKANAGANUNIVERSITY COLLEGE, 1000 K.L.O. Road, Kelowna, B.C. V1Y 4X8.

Okanagan University College wishes to thank all applicants for their interest. Only those applicants selected for further consideration will be contacted.

### ASSISTANT PROFESSOR IN DIGITAL MAPPING

The University of Calgary

The Department of Geomatics Engineering invites applications for the position of Assistant Professor in Digital Mapping, effective September 1, 1997. Applicants should have a PhD in engineering or applied science related to geomatics with a demonstrated research excellence in one or more of the following areas. digital image analysis, digital photogrammetry computer vision and remote sensing. to nowing areas. digital image analysis, digital photogrammetry, computer vision and remote sensing The applicant is expected to provide leadership and vision to the digital imaging and remote sensing core of the undergraduate program and the further development of a graduate program related to digital mapping. The selected candidate must have the capability and the willingness to teach various undergraduate courses related to digital imaging and remote sensing, in addition to other fundamental engineering courses such as object oriented programming. It is expected that the research in digital mapping will be applied to and integrated with selected areas of geomatics and engineering. The applicant should have the academic background required and the willingness to register as a Professional Engineer in the Province of Alberta.

register as a Froiesstoma Engineer in the Province of Alberta.

In accordance with Canadian minigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity Applications should include a detailed curriculum vitae and a complete list of publications. The closing date is February 28, 1997. Information on the program can be found at http://www.ensu.ucalgary.ca/. Three letters of reference should be mailed directly to:

Head
Department of Geomatics Engineering
The University of Calgary
2500 University Drive N.W.
Calgary, Alberta T2N 1N4



www.ucalgary.ca

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E Capital ≡<sub>≡</sub> Health

Biostatistician

are supported by an extensive university comput-ing network and the department fixed has a created network of more than 40 sun stations and over a dezen Siston Graphics machines many of winds are located in the Central for Extension of the Central for the Central for Extension of the Central for the Central for Central for the Central for the Central for January Central State State (Central for the Central for January Central for more beautiful close in the world, the University offers a manyelous working emissionment.

MEDICAL GENETICS

UNIVERSITY OF BRITISH COLUMBIA — The
Department of Medical Genetics at the
a Recenth Associate. This position will entail
a Recenth Associate. This position will entail
novel approaches to investigation of the functions of lipoprotrie lipine (ILA) using molecular
and cell biology approaches. In particular, the
interaction of IZI with other protress and proyears intervaled the protries and proyears intervaled the protries will posess a PID
in Bodhemstry and Cell Biology and at least 4
years of post-decord experience. Experimently
methyrated individuals with an advanced knowledwill be considered. The antibigate of start date of
appointment a April 1, 1997, or as negotiated.
The decidant for application is February 1, 1997.
Salary will be commencurate with qualifications
and the considered of the protries of the decidant of the collection of

University

mmigration requirements, undurented to Canadian citizens and permanent residents. The University of British Columbia welcomes all qualified applicants, especially women, abordiginal people, visible minorities, and persons at the shifting.

come all qualified applicants, especially womens abordigial people, visible mornitric, and persons with disabilities. UNIVERSITY OF BRITISH COLUMBIA — Clinical Geneticist. The Department of Medical Geneticist. The Department of Medical Geneticist. The Department of Medical Geneticist. Ordinary Hospital, has an immediate opening for a qualified dinical genetical to the Provincial Medical Genetics Program in Nanover, B.C. The faulty postion is an appointment with engaging Candidate will have an MD or equinalent degice with completion of specially training in Medical Genetic Centralization in dirical genetics by the Candidan College of Medical Genetics for Royal Central Ce

#### MUSIC

UNIVERSITY OF TORDNTO — Position in Music Recorp. Applications are united for a tenuel trade point in music theory, other at the rank of lecture or assistant professor, depending on qualifications. The randodate should have teaching experience at the university level and either a completed doctorate or be in the final stopes of completing the degree. Duties include teaching outures at both the undergraduate and graduate levels, directing independent studies, and resmitting on committees. We are particularies, and resmitting to committees. studies, and serving on committees. We are par-ticularly interested in an individual with expertise

in theoretical pytem selected to 20th-century mine and who will be productor as a research scholar. The pointion is subject to before the scholar. The pointion is subject to better approximation of selfine is February 1, 1997. Starting detect a bild, 1,1997. Applications should send a curviculum vitee, publications ander research in propiets, and they handle research in propiets, and they have free for the propiets of the profit of the self-century of the profit of the prof university at Toronto, Toronto, ON MSS 2CS. In accordance with Canadian immigration requirements, this notice is directed to Canadian obtars and permanent residents. In accordance with employment equity policy, the University of Toronto encourages applications from qualified women or men, members of visible minorities, aboroginal persola and nervoew misk. Acts 23.3.2. employment equity policy, the University of control reconcilera applications from qualified women or men, membros of viable minorities, abordigatal peoples and persons with disabilities. Description of programment of Massic art of Arts and the Department of Massic art of Arts and the Department of Massic arts of Arts and the Department of Massic arts of the Massic arts of

Abotgival peoples, pernors with disabilities, and members of violeb minorities. THE UNINTERSITY OF ALBERTA — Department of Music he Testuly of Arts and the Department of Music are in the midst of a pioces of Music he Testuly of Arts and the Department of Music are in the midst of a pioces of a service of the properties where the person of the test three years and a teast fact will be filled in the near filled in the Department of Music is the last three years and at least fact will be filled in the near the years, totalling at their of the Department. Accordingly, applications are invited for a fall-time tenure-group of the person of the HE UNIVERSITY OF ALBERTA - Department

### NURSING

NURSING

UNIVERSITY OF TORONTO — The Faculty of Nursing, University of Toronto is seeking energica and crashes foully method for some new instatutes. An adult or peduate ruse practitions expected and crashes foully method for some new instatutes. An adult or peduate ruse practitions program at the master's level. Applicants should have a matter in nursing and preferably a doctoate in nursing, a MP certificite, experience in testings and a seeast threat received from appointment will be made at the applicants are completed and a seeast trade received from appointment will be made at the applicants are sought for a new of the thirteenty of Toronto teaching hospitable for practice. As well, applicants are sought for a tenue-stream protocon at the assistant professor feed in the site of perinatal nursing Amatter's and MPD prefeatily in nursing hospital for practice. As well, applicants in the professor feed in the site of perinatal nursing Amatter's and MPD prefeatily in nursing hospital for some and their families during preparing or on the poor partural period. The successful candidate will be appointed to the Permatul Niming Research fur at Mount Small Hospital. We are seeking individuals to join the found of the professor of th

TRINITY WESTERN UNIVERSITY - Nu Subject to budgetary approval, a tenure position is available in Community Health N beginning August, 1997. Position requires and clinical teaching. Doctorate professed beginning Jaugut 1, 197. Porificio require thory and dirical teaching, Doctorate pertured with and dirical teaching, Doctorate pertured with a dirical teaching, Doctorate pertured to the perturbation of the

#### **OBSTETRICS & GYNECOLOGY**

OBSTETRICS & GYNECOLOGY

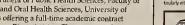
MCGL UNIVESTIY — Assistant Professor.
The Department of Obstetric and Gynecology, Royal Victoria Hispatal and McGill University, evice application for the portion of University, evice application for the portion of Applicants should have board experience assisted leproduction and in running a preimplantation generics libotatory, including fluorence in full hybridization and single cell FCL expertise in basic cassath using animal models of a competitive in basic cassath using animal models of early mammalan delegation. In candidate is expected to have a PhD degree and at least three sizes more consistent of the competitive of the control of the competitive of the c

#### OCCUPATIONAL THERAPY

OCCUPATIONAL THERAPY

OALHOUSE UNIVESTITY — School of Occupitonal Therapy. Applications are mirred for a full-time, probationary, termer track position in the School of Occupitonal Therapy, Applications are mirred for a full-time, probationary, termer track position in the School of Occupitonal Therapy, Faruily of Health Professions, Dalhousie University, at the and of Jacobsen, and administrative and the state of the school of the

LAKEREAD UNIVERSITY — The School of Out-door Recreation, Parks and Tourism at Lake-head University unster applications for two pro-bationary (tenure-track) appointments commenc-ing on or before August 1, 1997. Rank and salsay will be commensuate with experience and quali-



The Department of Public Health Sciences, Faculty of Medicine and Oral Health Sciences, University of Alberta, is offering a full-time academic contract position for a Biostatistician. The contract is for a period of up to five years with an option to renew. The position will be at the Assistant, Associate, or Full Professor-level. The salary range will be commensurate with experience, and includes a comprehensive benefits package. The successful candidate will provide leadership in the discipline and will have a proven track record in biostatistics, including health care evaluation, independent and collaborative research, teaching, and senior graduate student supervision. Significant opportunities exist for research funding and for involvement in activities focusing on the evaluation of the unique changes that are occurring in the health system in Alberta.

The successful candidate will have a PhD and a strong mathematical background in biostatistics, experience in health care evaluation research, and be able to communicate effectively in respect to statistical

In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. If suitable Canadian citizens and permanent residents cannot be found, other individuals will be considered. Deadline for applications is December 31, 1996. Curriculum vitae citing three references are to be sent to:

Dr. TW Noseworthy, Chair Biostatistics Search and Selection Committee Department of Public Health Sciences 13-103 Clinical Sciences Building Edmonton, Alberta T6G 2G3

The University of Alberta is committed to the principle of equity in employment. As an employer we welcome diversity in the workplace and encourage applications from all qualified women and men, including Aboriginal peoples, persons with disabilities, and members of visible minorities.

Queen's University at Kingston

Assistant Professor, Department of Drama

Assistant Professor, Department of Drama
The Department of Dram, Queen's University lowers applications for a tenure meet
appointment at the Assistant Professor level commencing, subject to budgetary
approval, July 1, 1997. Salary will be commensurate with experience. The Department's
apper Cours so to electric in Canada in its current and kindorical context, and the program
examines the theate on a laboratory model in which practice and theory inform scale
there. The person paperaded will be expected to the exhaps, here a demonstrated interest in the history and theory of sciling; and to reach in at least one other area of the curelumb. The approximes will be expected to develop a continuity program of research in
acting, to direct productions in the department, and to advise and supervise student proparts. In addition to evidence of effective teaching, the accessful condicions will have at
least two of the following there qualifications: completion of an accredited concernapy program in acting, professional thetate experience, the PDO. Queen's University] as as
Employment Equity Program, welcomes disversity in the worksplace, and concurring
with disabilities and visable minorities. In accredance with Canada in turnique
menuments that solvenizement is deuced to Canada citzens and personnent residense, A letter of application, curriculum visa and the names and additions of the
Wagner, Head, Department of Drama, Queen's University, Kingston, Outstain, RTJ.
MAS ARS: (24) 254-5428. Telephone: (643) 545-2164. The closing date for applications is January 15, 1997.



The University of Manitoba Faculty of Oentistry

### DEAN OF THE FACULTY OF DENTISTRY

The University of Maritoba invitre applications and nominations for the position of Oean of the Faculty of Gentistry. The appointment is expected to commence on July 1, 1997 and will be for an initial term of five years. The Faculty, which includes the School of Oental Hygiene, is located at the University of Manitoba downtown campus adjacent to the Health Sciences Centre complex. The Faculty offers programs leading to the degrees of Ooctor of Oental Medicine, Bachelo of Science in Dentistry, Marter of Science and Ooctor of Philosophy, and diplomas in Oental Hygiene, Oral and Maxillofacial Surgery and Periodontics.

Full-time enrollments for 1996/97 are: 99 (OMO); 8 (8.S.C.Oent.); 53 (OOH), and 25 graduate students. The Faculty comprises approximately 33 FTE academic staff and 50 FTE support staff. The Faculty operates detail clinic on site and is involved in both basic and clinical research. It also engages in extensive service programs in Manitoba and the far North.

Candidates should have a O.M.O.D. O.S. degree and/or a doctorate in a related area; successful administrative experience; demonstrated ability to relate to others including students, university units, professional organizations, health agencies, governments and communities; and a significant record in teaching, scholarship, practice and/or research. Qualifications and experience should be commensurate with a senior academic appointment at the rank of Professor.

The University of Manitoba encourages applications from qualified women and men, including members of visible minorities, aboriginal peoples, and persons with disabilities. Priority consideration will be given to Canadian citizens and permanent residents.

Applications (including a curriculum vitae and the names of three referees) or nominations should be forwarded by January 31, 1997 to:
07. J.S. Gardner, Vice-President (Academic) and Provost. Chair, Advisory Committee for the Oean of Dentistry, Room 202, Administration Building, The University of Manitoba, Winnipeg, Manitoba, 831 2N2. Fax: 20-251-1318.

#### Associate Professor Faculty of Human and Social Development

The Schools of Child and Youth Care, Nursing, and Social Work, and the success of critici and Youth Care, Nursing, and Social Work, and the Faculty of Human and Social Development offer a graduate, mutdidesiplinary program in policy and practice in the human services. The program focuses on the development of leadership skills by critically examining policy and practice. It provides an opportunity for experienced professionals to reflect on and explore current issues and dilemmas in the human services in Canada.

Applications are invited for a full-time tenure-track position at the Associate Professor level, effective July 1, 1997. The infinitum requirements are a doctorate in one of the above or a closely related discipline, an established research program, substantial experience as a practitioner in the human services, and reaching excellence at the graduate level

Applications must be received by January 15, 1997, accompanied by a curriculum viace and the names of three referees. An information package describing the program and expectations of the position is available by calling Barbara Egan at (604) 721-8201

The University of Victoria is an employment equity employer and encourages applications from women, persons with disabilities, minorities and aboriginal persons.

Applications should be addressed to.
Dr. Anita Molzahn
Desa, Faculty of Human and Social Development
University of Victoria
P.O. Box 1700
Victoria, BC
V8W 2Y2

VIC D UNIVERSITY OF VICTORIA



#### **DIRECTOR** -SCHOOL OF SOCIAL WORK

Memorial University of Newfoundland invites applications and nominations for the position of Director of the School of Social Work. Candidstes should have an advanced degree in Social Work and be eligible for registration as a social worker in the Province, have a clear vision of the professional and academic role of the School, have a strong record of research and scholarship, and have a proven record as a creative leader.

The School, which is accredited by the Canadisn Association of Schools of Social Work, afters B.S.W., M.S.W., and Ph.D. degrees and interesting opportunities for research and continuing education. The School currently enrols 132 undergraduste students and 59 graduste students, and has 15 full-time faculty.

Memorial University, the largest Atlantic region university in Canada, is the only university in Newfoundland. It is geographically and philosophically placed to take advantage of opportunities and linkages in Europe. Memorial University enrols over 16,000 undergraduate and graduate students in seven faculties and seven schools. Its main campus is located in St. John's, a unique city of great charm.

It is anticipated that the appointment will take effect no later than September 1, 1997. Written nominations or applications, the latter accompanied by a resume and the names of five referees, should be submitted on or before January 31, 1907 to.

Dr. Jaap Tulnman
Vice-President (Academic) and Provice-Chancellor
Memorial University of Newfoundland
St. John's, NF, Canada AIC 587
Telephoner (709) 737-8246; Fax (709) 737-2074
E-maik jtuinman@morgan.ucs.mun.ca

In accordance with Canadian immigration requirements, first preference will be given to Canadian citizens and permanent residents. Memorial University is committed to the principles of employment equity and welcomes applications from all qualified candidates.

rictions Applicants should have an exercid dectorate or be near completion, and have demonstrated experies in one of the following methods of the properties of the other methods of the other methods of the other areas in the program (i.e. Federship, parts who can contribute to at least one of the other areas in the program (i.e. Federship, parts acading, and large demonstrated excellence in the scaling, and large innovative and dynamic programme with over 400 full time students, and Dussim hai a unique, innovative and dynamic programme with over 400 full time students, and all appects of nating in control to the school of control of course of the school of the properties of the propertie

PEDIATRICS

UNIVERSITY DF ALBERTA — Pediatric Endocrinologist — The Department of Pediatric, Journal of Mediatric, Journal of Alberta is seeding to recruit an activation of the Pediatric, Journal of Alberta is seeding to recruit an activation of the Pediatric Alberta in the expected to pursue basic or eficial research in an area relevant to be expected to pursue basic or eficial research one and activation of the end of the pediatric endocrinology. Petrolai interest in the moderation of the end of the endocrinology. Petrolai interest in the end of the end

#### PHARMACEUTICAL SCIENCES

THE UNIVERSITY OF BRITISH COLUMBIA —
Faculty of Pharmaceutical Sciences, Faculty
Position — Clinical & Research Development.
Applications are invited for a long position in the Distrion of Clinical Pharmacy with the alex of clinical Pharmacy and research development of the Commence I Luly 1990 or a soon benearcher. The successful applicant will hold a joint appointment with the University (20%) and the Pharmacy Department of St. Paul's Rospital (80%). The in-

sail appointment will be made at the rabic stall Assistant Professor (fessure or no-thermet tack) athough a higher rank may be considered depending upon qualifications and emperance. Application that possess and advanced degree control of the professor of the p

#### PHILOSOPHY

UNIVERSITY OF VICTORIA — The Department of Phillosophy at the University of Victoria invites applications for one or more eight-month sessional appointments at the junior level to begin 1 September 1997, subject to budgetary approval Candidates must be able to teach intro-

durtony philosophy, and some combination of the following to make a full load; philosophy of reliable growing to make a full load; philosophy of reliable growing and philosophy of some and some

#### PHYSICAL ACTIVITY & SPORT STUDIES

PHYSICAL ACTIVITY OF STREET OF THE UNIVERSITY OF WINNINGS — THE Physical Activity and Sport Studies Program University of Winnings, mixes applications from qualified men and women to a two and a half year term poorton. Subject to budgetary approval, this appointment is effective July 1, appointment of the programment of the poorton of the properties will be in early a logarity of the properties of the properties will be in early a logarity of the properties of the properties

#### PHYSICAL EDUCATION

WILFRD LAURER UNIVESTITY — Applications are invited for a confirming appointment, subject to budgetary approval, in the Operations of Proposition of Proposition of Proposition and Wilfrid Laurer University. The Proposition of Proposition of Proposition of Proposition of Proposition of Proposition of Laurer University of Lead undergraduate course in two or thee of the following areas: athletic injuries/poors to each undergraduate course in two or the of the Proposition of Laurer University of Lead under the Company of Laurer University of Lead under the Leading and independent research experience. The successful candidate will be expected to the air will be effective July 1, 1997. Wilfind Laurer University is committed to employment equity policies and wetcomes applications from all University is committed to employment equity policies and wetcomes applications from all confidence of suble miscontine induction of suble miscontine induction of the Company of the Compan WILFRED LAURIER UNIVERSITY - App

#### PHYSICAL EDUCATION & RECREATION STUDIES

NECREATION STUDIES

UNIVERSITY OF MANIFORM — Applications or nonmatures are invited for the position of Men's command of the position of Men's applications of the state of the position of Men's after the position of Men's after the position of Men's after the position of the state of Instructor I of Second Recreation of Instructor I university of Manifolds, effective fully 1, the Early of Men's after the state of the Second of Men's after the state of the Second of Men's after the state of the Second of Men's after the second t

from qualified women and men, including mem-bers of violite immorties. Aboriginal people, and persons with disabilities. The University offers a smoke-free environment, save for specally design-nated areas. In accordance with clamarised re-present and a secondary of the comment of parties requirements, this advertisement is secondary of the comment of the commentary street of the commentary of the commentary \$40,000.00 to \$55,000.00 per annum, depending on qualifications and experience. Applicants should submit a letter of application, curriculum vitas, and surrange for three letters of reference to be sent by lanuary 31, 1997 to Mr. Wahl with a commentary of the commentary of Physical Education and Centeron, Faulty of Physical Education and Centeron, Faulty of Physical Education and Centeron, Centeron, Winnipera, Mischael, 124 Frank Kenney Centre, Winnipera, Mischael Centre, 124 Frank Kenney Centre, 124 Frank Kenney Ce

#### PHYSICS

SMON FRASER UNIVERSITY — Two Faculty Postitions in Condensed Matter Physics. The Physics Department at Simon Fraser University of Physics Department at Simon Fraser University of Physics Department at Simon Fraser University of Physics and one in Novel and Order of Physics and one in Novel University of Physics and one in University of Physics and Order of Physics

#### PHYSICS & ASTRONOMY

THE UNIVERSITY OF BRITISH COLUMBIA— The Department of Physics and Astronomy invites applications for a tenure-track position at the Asistant Professor level, commencing July 1st, 1997, in the field of observational stellar attrophysics. Faorfities available include those at

#### **Executive Director**

Association of Academic Staff, University of Alberta

The Association of the Academic Staff of the University of Alberta (AAS.UA), representing nearly 2000 academic staff members, is searching for an Executive Director The successful candidate will be versatile, self-motivated, reflective and collaborative, and will possess excellent research, writing and negotiating skills.

A university degree and a thorough understanding of the Canadian university system are required. A post-graduate degree with relevant experience, especially in serving and directing a volunteer association, will be strong assets.

Specifically, the Executive Director will:

- research, develop and present policy alternatives on compen-sation and contracts, association and university governance, financing and administration
- assist in negotiation and administration of agreements
- manage the activities of the Association and its staff, and
- consult with and advise the membership and the Association governing bodies.

The AAS,UA is committed to the principle of employment equity, and invites applications from qualified women and men, aboriginal persons and persons with disabilities.

Applications, including a resume and the names of references, should be submitted to:

Dr. Paul Woodard, Chair, Selection Committee AAS:UA, 3-47 Athabasca Hall University of Alberta, Edmonton, AB T6G 2E8 not later than January 10, 1997





Foculty of Forestry University of Toronto

#### Assistant Professor Sustainable Forest Management

Applications are invited for the position of assistant professor of Sustainable Forest Management in the Faculty of Forestry, University of Toronto, commencing as soon as possible, but no later than July 1st, 1997. This is a tenure-stream position.

tentire-stream position.

The Faculty of Forestry is a graduate faculty which offers three programmes. The successful candidate will be expected to participate actively in teaching and supervision in each programme. The M.Sc.F. and PhD are research degrees which involve graduate courses and research closely linked to the interests of individual faculty members. The M.EC. (Plaster of Forest Conservation) is a new 16-month programme which started in September, 1996. It is based on team-taught courses, with strong emphasis on field and practical work, internships in the forest sector and Intensive residential field camps in Canada and abroad. Hembers of the Faculty also participate in some undergraduate teaching in other divisions of the University. In addition to teaching interests, the successful candidate must show strong personal commitment to research.

The central focus for the position is Sustainable Forest Management, but the Faculty would like to attract candidates with other subsidiary Interests. These may leadude, but not limited to forest economics, community-based forestry; forest management auditing, forest resource management systems, integrated resource management, forest landscape design, blometrics and GLS.

Applications accompanied by a detailed curriculum vitae should be sub-mitted by January 15th, 1997, to:

Professor Rorke Bryan Dean, Faculty of Forestry, University of Toronto, 33 Willcocks Street, Toronto, Ontario MSS 3R3

Email: bryan@larva.forestry.utoronto.ca

In accordance with its Employment Equity Policy, the University of Toronto encourages applications from qualified women and men, members of minorities, abortifinal peoples and persons with disabilities. In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents.

### UNIVERSITÉ UNIVERSITY D'OTTAWA PROFESSEUR(E) FACULTÉ D'ÉDUCATION

La faculté d'éducation de l'Université d'Oliawa recherche les services d'une professeure ou d'un professeur en Didactique de français langue maternelle. I s'agit d'un poste conduisant à la permanence. Préfèrence sera donnée aux candidates et aux candidats admissibles au rang de professeur[c] agrégé(e).

- Doctorat en éducation ou l'équivalent
  Doctorat en éducation ou l'équivalent
  Spécialisation en didactique du français langue maternelle
  Dossier actif de recherche dans le domain apéciné
  Expérience de l'enseignement élémentaire/secondaire
  Coonaissance passive de l'anglais ou disponibilité pour
  l'atteindre avant la permanence

- nactions:
  Enseignement en français aux programmes du B.Ed.,
  M.Ed. et M.A.Ph.D.
  Recheirché dans le domaine spécifie
  Supervision de thèses de M.A. et de Ph.D.
  Supervision de la pratique à Pranseignement
  Collaboration avec les partenaires du milieu scolaire
  Participation aux activités universilatres.

Contexte de travaii: La candidate ou le candidat choisi doit être disposé à ocuvrer dans le domaine de l'éducation en langue françaises eo Ootario

Rang et salaire: Seloo les titres, les qualités et l'expérience en conformité avec la convention collective.

Entrée en function: le ler juillet 1997

Conformément aux stipulations de la loi canadienne sur l'immigration, ce poste est offert aux citoyens et aux résidents du Canada Uthurversité d'Ottuwa a une politique d'équité co matière d'emplot. Le poste sera comblé sous réserve des disponibilités budgétaires. Seuliejs les candidat(e)s invité(e)s pour une entrevue recevront un accusé de réception.

Prière de faire parveoir la demande d'emploi, le curriculum vine ainsì que le nom de trois personoes à des fins de référence, avant le 31 jauréer 1997, à M. Bitchel St-Germain, vice-duyen intérimaire (programmes), Faculté d'édocation, Luiversité d'un contrain, Luiversité d'un contrain, Luiversité d'un contrain, l'aire l'aire de l'aire

#### DALHOUSIE UNIVERSITY Limited Term Appointment School of Number Limited Term Appointment School of Nursing

in accordance with Conodian limnigration requirements, this advertisement is directed to Conodian ditizens and permanent residents. The University of New Brunswick is committed to the principle of employment equity.

The University of New Brunswick **Position Available** 

The University of Now Brunswick has obtained support from the Sir-James Dunn Foundation to establish the Sir-James Dunn Centre for Fish and Wildiafe Research that will house, coordinate and integrate fish and wildlife research activities at the University.

The University is seeking a Director for this Centre. The duties include managing the physical facility and its services; coordinating the various fish and wildlife research activities within the university and with its partners and clients; generating additional funding for the Centre, and conducting independent research.

Applications are invited from researchers in the wildlief/fisheries area with preference for a candidate with proven experience and ability in coordinating/marging cooperative research projects.

The tenure wack appointment will be a joint appointment in the Faculty of Forestry and Environmental Management, and the Faculty of Science on the Fredericton campus of the University The appointment date is july 1, 1997.

Interested candidates should send their CV and the names of three potential referees to:

Applications will be accepted until January 31, 1997.

Dr. Frank R. Wilson Vice-President Research and International Relations University of New Brunswick P.O. Box 4400 Fredericton, N.B. E3B SA2 Canada

The School of Nursing, Dalhousse University is accepting applications for a 15 month limited term appointment beginning January 1, 1997 (pending availability of funding). The successful candidate will be an integral part of a team responsible for designing, implementing, and evaluating clinical and classroom courses within the Neonatal Stream of the Advanced Nursing Practice Option of the Master of Nursing Program. Prinary responsibility will be for N5620.06 - Advanced Practice Role Practicum.

The candidate will possess a Masters in Nursing or equivalent, and preparation as a Neonatal Nurse Practitioner. Recent clinical and teaching experience in this role are essential.

Interested persons should submit a cover letter, a curriculum vitae, evidence of eligibility for registration with the Registered Nurses Association of Nova Scotia, and two letters of reference, including most recent employer to the Director's Office, Dalhousle University School of Nursing, Halifax, N.S. B3H 3J5

Dalhousle University is an Employment Equity/ Affarmative Action Employer. The University encourages applications from qualified women, aboriginal peoples, visible minorities and persons with disabilities.

Application deadline: Until the position is filled

the DAD CHI and GEMINI telescope. Encycloral considers whose retirects a is unanal vib boost tail will all his be considered. Candidates should have a PiO degree or equivalent, some portification of the control appearance, an outstanding research to fine testing. The appointment is subject to fine testing, the control testing, the appointment is subject to fine testing, the appointment is subject to fine testing, the appointment is subject to the advantage of the subject testing, the appointment is subject to fine testing, the appointment is subject to fine testing, the appointment is subject to fine testing the appointment is subject to the appointment is a subject to the appointment is a

#### POLITICAL SCIENCE

YORK UNIVESSITY — Faculty of Arts, Department of Political Science, Applications are intensed for a tense varied positions at the assistant professor level in Canadian Politics, with a specialization in women and politics. The succiliations in women and politics, the succiliations in women and politics, the succiliations in women and politics, the succiliations in women and politics. The succiliations in women and politics in the varies of research and facility and must have a 9700 cornected to the professor of the political science and political science and political science and political science. Applications must be program in Political Science. Applications must be

Cardiania minigia alon fequiamento, vinca avor-tementa discreto di Cardiania richina di Par-ticolore di Cardiania di Cardiania di Cardiania UNIVERSITY OF CALGRY — Ausistant Professor Folialitata Science. The University of Cispay mintea applications for a four-year "con-ingent term" appointment a the Assirtant Professor craft, to beigni July 1, 1991, with the construction of the propriate of the Cardiania of the responsability of the professor of the Cardiania con-textory polibor, policial idel alongia, peneral pol-tos and introductory orientational relations, and accordance with Cardiania minimparion require-ments, printry will be given to Cardiania citacria menta printry will be given to Cardiania citacria University of Cardiany in committed to Englisy-ment Equity. The closing date for applications of Polivary 17, 1997, Applicants hould are al letter of application, three letters of reference, and a curriculum value, to the Rosale Carchi, Head of Calgay, 2500 University Dr. NWI, Colipar, Bertia, Cardia ATA 1114; Ear. (20)2224–4775; e-mail: festibilitas. University. UNIVERSITY OF VICTORIA — The Department of Political Science at the University of Victoria

invites applications for a tenusible position at the Associate hortestor level in Comparison the Associate hortestor level in Comparison that the Associate hortestory and the Associate hortest and Associate

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qualified individuals including women, members of subble manicises, aborganal persons, and period subble manicises, aborganal persons, and period subble manicises of Political Science invites applications for a terrustrust's position, to commerce on light, 1997, Applicants should have a PhD, and show evidence of strong research to the person of the p

#### **POLITICAL STUDIES**

Saskatosevan for fire 29, 1999; This is the Control of the Control

PSYCHOLOGY

THE UNIVERSITY OF REGINA — De partment of Psychology (2 positions), (1) Experimental of Psychology (2 positions), (1) Experimental research. This tenue trust appointment bulger research. This tenue trust appointment bulger to budgering speciesally with be at the Asstant Professor commenting luly 1, 1997. We particularly set candidate from the area of Social, Parenality or Cognitive psychology Dutter of Social Parenality or Cognitive psychology of the psychology and the set of the psychology of the p

and women are imixed to identify themselves a membes of these designated group on their applications are as a support of the properties of Psychology at \$1. Thomas University meter applications for a terrure-track position in developmental psychology for the 1939 1989 accident years at the junior assistant professor level 3. Thomas University as a small indergendants, its consistency as a small indergendant, in the properties of the propert

#### Foundation Professor of Development Studies

School of Mãori & Pacific Development

School of Māori & Pacific Development
Applications are invited for a continuing position as Foundation Professor of Development Studies in the School of Māori and Pacific Development.
The Foundation Professor must be able to provide leadership in establishing graduate and postgraduate degree programmes in Development Studies. The candidate must have recognised expertise in development theory, economic development, human resource development, and/or environmental resource management. The appointee will have an exceptional record of research and scholarship and candidates are expected to have demonstrated an ability to attract research funding and research students. The appointee will be expected to teach at all levels, provide academic leadership, contribute to the administration of the School, and actively support and enhance its research and teaching programmes. Fluency in te reo Māori is highly recommended is highly recommended

is fignly recommended. The current salary range for Professors is NZ\$80,000 - NZ\$100,000 per annum. Applications quoting the vacancy number A96/46 should reach Personnel and Management Services by Friday 10 January 1997.

### Research Professorship

Appointment to Raupatu Settlement Chair School of Maori & Pacific Development

The University of Walkato wishes to make the foundation appointment to the Raupatu Settlement Chair which has been endowed by the Tainui Maori Trust Board as a

Research Professorship. Research Professorsing.

The appointee is expected to give academic leadership throughout the School in research and academic policy making. From time to time, the appointee will also undertake senior administrative responsibilities for the School and the University. He or she will report to the Dean of the School of Māori and Pacific Development. The appointee will be closely involved in the following which are key elements in the Schools planning:

- Identifying opportunities for research into effective and sustainable development
- by the Māori people.

  Identifying opportunities for research that strengthen the teaching and learning Liaising with scholars and researchers in Pacific countries to promote the reciprocal
- Interchange of knowledge and its dissemination.

  Promoting opportunities for staff and student exchanges with universities and
- related agencies to study the development of needs and experiences of indigenous Developing the knowledge and skills of academic staff for obtaining funding from national and other agencies.

national and other agencies.

Developing programmes of research undertaken by graduate students. Applicants should have an exceptional record of research and scholarship and the standing in university and research agencies that would support appointment at chair level. A proven ability to stimulate students, lead teams and direct research funding is required. Fluency in te reo Māori is highly recommended. The current salary range for Professors is NZ\$80,000 - NZ\$100,000 per annum. Applications quoting the vacancy number A96/45 should reach Personnel and Management Services by Friday 10 January 1997.

Enquiries of an academic nature can be made to the Dean, Professor Tamati Reedy, Te Amo kapua, Te Pua Wānanga ki to Ao, School of Māori and Pacific Development, telephone 64-7-838 4737, fax 64-7-838 4722, email: rahera@waikato.ac.nz.

Information on the University is available on the World Wide Web at http://www.waikato.ac.nz/
Details on the method of application and conditions of appointment can be obtained from
Personnel and Management Services, The University of Waikato, Private Bag 3105.
Hamillon, New Zealand, telephone 64-7-838 4003, [ax 64-7-856 0135, email:
personnel@waikato.ac.nz.

Personner-awanda.c.n.. Places for appointees' children may be available in the creche run by the Campus Creche Society (tnc.). Equal opportunity is University policy.



The University of Waikato Te Whare Wananga O Waikato Hamilton, New Zealand

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CAUTBULLETIN

#### Dean of Graduate Studies and Research Wilfrid Laurier University

Applications and nominations are invited for the position of Dean of Graduate Studies and Research at Wilfrid Laurier University. The appointment will commence on July 1, 1997, or as soon thereafter as possible, and will be for a five-year term. The Dean is also responsible for the Office of Instructional Development.

Wilfrid Laurier University provides undergraduate programs to some 5200 full-time and 2000 part-time students, and graduate programs to some 500 full-time and 300 part-time students. It is organized into five Faculties: Arts and Science, Business and Economics, Music, Social Work, and Graduate Studies. The University offers Master of Arts degrees in Economics, English, Geography, History, Political Science, Psychology, Religion and Culture. It offers a Master of Business Administration (MBA), a Master of Environmental Studies in Geography (MES), and a Master of Social Work (MSW). Doctoral degrees are offered in Social Work (DSW), in Geography (PhD) in conjunction with the University of Waterloo, and in History (PhD) in cooperation with the Universities of Waterloo and Guelph. In addition, both Master and Doctoral degrees in Theology, Theological Studies, and Divinity are offered by Waterloo Lutheran Seminary, a federated theological college.

The Dean is expected to provide leadership within the University and to represent the research interests of the University in the broader community. The Dean should have an understanding of, and an appreciation for, a wide range of philosophical and programmatic approaches to graduate studies and to scholarly inquiry as they evolve within the various disciplines and professions. Candidates should possess experience in an academic setting, a record of published scholarship, demonstrated organizational abilities, and a capacity to work constructively with both internal and external constituencies.

Applications and nominations, together with a current curriculum vitae and the names of three referees, should be forwarded before February 1, 1997 to:



Dr. Rowland Smith, Vice-President: Academic Chair, Search Committee (FGS) Wilfrid Laurier University 75 University Avenue West Waterloo, Ontario N2L 3C5

In accordance with Canadian immigration requirements, this advertisement is directed in the first instance to Canadian citizens and permanent residents. The University is committed to employment equity and welcomes applications from all qualified women and men, including persons in a visible minority, persons with disabilities, and aboriginal people

tons for a probationary fterrure-track) position at the Assistant Profesor level, Individuals with research interest in any area of Chinical Psychology are invited to apply as our Internation of Chinical Psychology are invited to apply as our Internation of Chinical Psychology are invited to apply as our Internation of Chinical Psychology are invited to apply as our Internation of Chinical Psychology and testing The Chinical Program adheres to the screening and Chinical Psychology, The School, and psychology, The Chinical Psychology, The Ch

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INIVERSITY OF WATERLOO — Psychology.

Applications are being accepted for a tenure-

track position in either clinical or cognitive neu-ropsychology. The preference is for an appoint-ment at the feel of assistant preference is a application at the associate feel will be considered. A PTO is required and repromisibilities ered. A PTO is required and repromisibilities of the consideration of the composition of the com

#### RECREATION & LEISURE STUDIES

RECREATION & LEISURE STUDIES
BROCK UNIVERSITY — Department of reresultion and Laisure Studies, Facility of Physcal Education and Receasion. The Department of
Recreation and Laisure Studies, Facility of Physcal Education and Receasion. The Department of
Recreation and Leisure Studies invite
applications for two tenue track positions are
preference, well be piper in Cardioties who
have a decirate in recreation and lessure, or a
closely related field, with expertise is notured or
diverse and inclusive communities. Selected
candidates with experted to text and conduct
research in their area of expertise as well as
technically at Claim in the lessure modes area. A
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the names of three releves should be submitted
the names of three releves should be submitted
to De F. Laisers, Policy Department of Recreation
and Recreation, Proct University, St. Cuthannes,
Ontaina, LS 241, Closing date for applications
of Recreation, 240. These positions are subject
candian immigration requirements, the Advatemment is directed to Canadian citizens and
permanent residence.

#### SECONDARY EDUCATION

UNIVERSITY OF ALBERTA - Department of Secondary Education invites applications for a

term position in Interestion 1997 (UI 14-20) in Process Grams in Education. The staby range is \$1202 - 13246. Dords will include teaching in \$1202 - 13246. Dords will include stability of the world's blooders, who will include gradular the world the world the stability of the world the world the world the stability of the world the stability of the world the stability of the world th vidual will be considered. Applicates ploud Judian a cornet unclinal will a ord the name of these referees to Dr. LE Oster, Arton Charle Department of Secondary Glosarion, 41 Education South, University of Alberta, Edmonter, Alberta Ed. GG. St. The University of Alberta is communed to the persople of equality in employment. As an employer we welcome diversity in the wordpake and encourage applications: from all qualified women and men, uncluding Abonquila people, persone with disabilities and members of viable minorates.

including Aboriginal peoples, persons with dis-solution and members of visible manners.

A LEARTH - Department of the Control level and a tamiliarity with North American and European education is essential. The application deadline is tanuary 13, 1997. In accordance with Canadian Immigration requirements, this adver-tisement is directed to Canadian citizens and per-manent residents. It suitable Canadian citizens or permanent residents cannot be lound, other indi-permanent residents cannot be lound, other indi-

#### SOCIAL WORK

WILFRID LAIRIER UNIVERSITY — Faculty of Sodal Work. Applications are mined for a combusing appointment at the assistant level, commencing, Joby 1, 1997. The successful candidate will be expected to teath in both the mater's and doctoral programs. The Faculty of Sooal Work at Wilfind Launer University is a graduate program which offers two concentrations: (1) Clinical Protrace with individuals, Rimiter and Groups;

and (2) Community (Development and Social Policy Cardidates should have a completed doctore and would be expected to sead primarily in the individuals, limites and group concerns and the primarily in the individuals, limites and group concerns and the properties experience in Lamily, and group teat ment. Knowledge and experience in community of exception the properties of the primary and experience in community and exception and experience in Lamily, and group the composition of the primary control and as whole and an ability to supervise research at the graduate level. Applicates are invented to send a correlation for the primary control and a story to the primary control

L'Université de Moncton sollicite des cendidatures au poste suivant :

#### Bibliothécaire en chef

L'Université de Moncton comprend différentes bibliothèques, dont une bibliothèque génèrale sur chacun de ses trois campus universitaires. Elle comprend également une bibliothèque à l'École de droit, un centre d'archives important au Centre d'études acadiennes et un centre de documentation à la Faculté des sciences de l'éducation.

Sous l'autorité immédiate du vice-recteur à l'enseignement et à la recherche, la personne choisie sera appelée à diriger la bibliothèque Champlain, qui est la bibliothèque générale et centrale de l'université. Cette bibliothèque comprend au-delà de 450 000 volumes, des adonnements à blus de 2000 périodiques ainsi qu'une quinzaine de bases dedonnées en ligne. Ses services sont automatisés et utilisés par plusieurs milliers de personnes, dont la clientéle étudiante, le corps professoral et le public en général.

A ce titre, la personne responsable dirigera la planification et la coordination des services de la bibliothèque, vera au recrutement, à l'embauchage et à la supervision du personnel ainsi qu'aux consultations nécessaires avec les facultés et écoles, et assurera la supervision des différents services de la bibliothèque. De plus, elle majintiendra des voies de communication règulières entre les responsables des différentes bibliothèques et les impliquera dans la planification et la coordination des priorités de l'université en matière de services de històribhème.

La personne choiste devra posséder un grade universitaire de deuxième ou troisième cycle (normalement en bibliothèconomie) et avoir, de prétèrence, une expérience éprouvée en gestion ainsi qu'une expérience substantielle en tant que bibliothècaire, idéalement dans une université. Elle deva aussité être habile à entretenis de bonnes relations interpersonnelles et à assurer des liens de collaboration avec la direction des autres bibliothèques. Enfin, il tui faudra maîtriser la langue française tant orale qu'ècrite.

Ce mandat de cinq années est renouvelable.

Le traitement est établi selon la formation et l'expérience, et la date d'entrée en fonction est le 1er mars 1997 ou le plus tôt possible aprés cette date.

Les personnes intéressées à soumettre leur candidature sont priées de faire parvenir un curriculum vitæ détaillé au plus tard le 31 jenvier 1997 à M. Léandre Desjerdins, vice-rocteur à l'enseignement et à le recherche, Université de Moncton, Moncton (N. -8). E1A 3E9. Télécopieur: (506) 858-4096; courrier électronique : desjarl@umoncton.ce

#### UNIVERSITÉ DE MONCTON

Ce concours s'adresse également aux femmes et aux hommes. Conformément aux exigences relatives à l'immigration au Canada, ce poste est offert aux citoyennes et citoyens canadiens et aux résidentes et résidents permanents seulement.

# F (c 30)

#### ASSOCIATE VICE PRESIDENT INFORMATION TECHNOLOGY

As UBC's Associate Vice President, Information Technology, you will articulate, develop and implement UBC's strategy for information and communications technologies, in support of the university's mission as a world-renowned institution of higher education and research. As UBC's Chief information Officer, you will guide and promote change, develop eampus-wide information technology standards, facilifate access and information-sharing, and ensure that appropriate funding models for information technology are in place. Reporting to the Vice President, Student and Academic Services, you will lead the four departments within Computing & Communications: University Computing Services, Telecommunications, Media Services and UBC Press. These departments provide academic and administrative computing and telecommunications services for 36,000 students, faculty and staff at UBC; printing, video production and teleconferencing facilities; and schotarly book publishing.

We seek a visionary with proven leadership abilities in complex technological arenas. As a

- senior executive of the university, you:

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Further information on The University of British Columbia is available on our homepage at http://www.ubc.ca.

# www.ulaval.ca

#### PROFESSEURE, PROFESSEUR EN SCIENCES DE LA CONSOMMATION

Le Département d'économie agroalimentaire et des sciences de la consommation procède actuellement au recrutement d'un professeur ou d'une professeure en sciences de la consommation (secteurs privilégiés: gestion des services aux consommateurs, intervention hudgétaire, éducation à la consommation)

#### Description du poste

- Enseignement au niveau du 1<sup>er</sup> cycle dans divers domaines de la consommation
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- Participation au développement d'un programme de 2° cycle en sciences de la consommation et encadrement d'étudiantes et d'étudiants gradués
- · Participation aux instances pédagogiques et administratives

#### Critères de sélection

- · Baccalauréat en sciences de la consommation ou dans une discipline connexe
- · Doctorat, ou sur le point de l'obtenir, dans un domaine relié aux sciences de la consommation
- · Expérience de recherche dans un domaine relié aux sciences de la consommation
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Les personnes intéressées sont priées de faire parvenir leur curriculum vitae et trois lettres de référence, avant 17 h le 15 février 1997, à

> Jean-Claude Dufour, directeur Département d'économie agroalimentaire et des sciences de la consommation Pavillon Paul-Comtois Cité universitaire (Québec) Canada GIK 7P4

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Faculté des sciences de l'agriculture et de l'alimentation

Département d'économie agroalimentaire et des sciences de la consommation

En vertu de son Programme d'accès à l'égallié, l'Université Laval enfend consacrer la molté de ses postes acants à l'engagement de femans. Conformément aux exigences preventes en manive d'immigration au Canalde, promote sera accordee aux citoyennes et citoyennes et aux résidentes et résidents permanents de Canada.



UNIVERSITY

#### ASSISTANT PROFESSOR -School of Recreation and Physical Education

Schrool of Recreation and Physical Education.

The School of Recreation and Physical Education at Acadia University invites applications for a 12-monit replacement appointment (position £30308); at the renk of Assistant Professor up to Grid Step 4, beginning 1 July 1997. The successful candidate will teach in the Recreation Management program whose mission is "to provide present and future leaders with an excellent liberal education with special emphasis on the study of tessure and recreation management." Details of the program are available of the School's website: "http/ace acadisu cu/me/spe/home him." Primary teaching responsibilities will be in the leaves and meangement over sof the Sachelor of Recreation Management degree. Secondary feaching responsibilities will be in the Outdoor and Environmental Education specialization. The aucessful candidate will be expected to develop a program of research and scholarly activity in Recreation/Leisura Applicants should have a completed doctoral degree by the appointment date, Applicants should submit a letter of application and degree bythe appointment of the Applicants should submit a letter of application and curriculum vites, and orrange for three letters of recommendation to be sent to Dr. Atter Wright, Acting Director, School of Recreation and Physical Education, Acadia University, Wolfpulk, Nova Scotia, Dor IXO.

In accordance with Canadian Innitiration recurriments, this advertisement is

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Acadia University reserves the right not to fill this position or to fill the position at a level different from the advertised level or ferm.



and the names and address of three refrees to Dr. Janna Mather, Dean, Faculty of Social Work, Willed Laster Marriery, TS Unerson's American William Committee to employment equity Debets of the Consumption of the Committee Debets and persons with deablets. William peoples and person with deablets. William la accordance with Canadian Immigration to accordance with Canadian Immigration to the Committee of the Committee of the Canadian Careers and person the first Instance to Canadian Careers and person the resolution of the Canadian Careers and person the Canadian Careers the Canadian

SOCIOLOGY

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UNIVERSITY OF SASKATCHEWAN — The Department of Veterinary Pathology, Western College of Veterinary Medicine, Unnessty of Saskatchewan, seeks applicants for a tourished faculty posterion invelorancy anotational pathological production and the production of the pathological pathological pathological for domestic animal design and pathological for domestic animal design and be a competent diagnostician. Outies will include teaching a both the gladuate and undergaduate level, joudance and supervision of graduate sections, and the gladuate and undergaduate level; joudance and supervision of graduate sections, and the gladuate and undergaduate level; joudance and supervision of graduate and pathological production of faculty in a buy academic department. Applicants must have a DVM for equivalent gladuate eduction in research in the pathological of disease, and must be slightle for informate to paradice veterinary medicine in Saskatchewan. They also must

have had port-graduate education in disposotic vesticinary pathologys, Certification by the American College of Veterinary Pathologists or eligibility to write the ACVP board examination is desirable in accondence with Cinadian immigration requirements, priority will be given to considerations and germanent residents. The considerations and germanent residents. The polyment Equity, Members of designated group-playment Equity of the playment of the playment of the playment Equity of the playment of the pl

#### WOMEN'S STUDIES

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Applications are inside for two fremoth term
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#### WRITING

UNIVERSITY OF VICTORIA — The Department of Wirthing at the University of Victoria Imits application for a tenne-teach, of Victoria Imits application for a tenne-teach position for the Asstant-Professor level from individuals with a teast a material soques or equivalent, proven teaching stiffs at the undergraduate level, a good record of publications, perferably in more than one gener. Since the successful applicant will be expected to help our the Professional Wirting Program, administrative experience and knowledge expected to the point of the candidate's backgound and may include workshops and lecture in nonfiction, pursalism, tra-ditional and electronic publishing, or traditional

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WINVESTIY OF TORONTO— The Department of Zoology, Whereity of Toento invites applications for a tenue track position at the Asshart Professor level to begin July 1, 1977, We are particularly interested in applicant using melecular members of Zoology, but traditional strengths in Cellowelognential Biology, Evolution, Ecology and Annial Physiology, which provide a stimular for interdisciplinary interactions, the accessful applicant is expected to develop an internationally recognized research program extended to the control of the con

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The Faculty of Fine Arts at The University of Cajgary invites applications for a full-time tenure-track position in Missis Education.

Qualifications include an enanced doctorate, either completed or near completion; a proven research record or as irong indication of research ability, experience icaching assoir at the elementary school level; Kodaly certification; and some music supervisory experience in the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the schools will be considered in a second consistence of the school school in the school in t considered an asset.

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Responsibilities involve teaching graduate and undergraduate courses in music education with Kodaly emphasis; teaching and supervising student teaching in a demonstration elementary school setting coordinating and teaching in the summer session graduate Kodaly Diploma Program; and supervising graduate student research at both the Masters and Doctoral levels.

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Professor Lois Choksy, Head Department of Music The University of Calgary 2500 University Drive N.W. Calgary, Alberta 12N 1N4



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This Chair is funded primarily by the Canadian Society of Exploration Geophysicists (CSEG) and, as such, the Chairholder who will have a PhD. in goophysics and experience in both academe and industry, will be expected to maintain close ties with the oil and gas industry, and put an emphasis on applicable research while maintaining a strong academic research program in geophysics.

The occupant of the Chair will be expected to undertake limited teaching at the undergraduate level and be a fully contributing member of the department in graduate student supervision and research.

in accordance with Canadian numgration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary is committed to Employment Equity.

Applications should be submitted by January 31, 1997, to:

Dr. I. E. Hurcheon, Head Department of Geology & Geophysics The University of Calgary 2500 University Drive N.W. Calgary, Alberta, Canada T2N IN4



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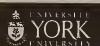
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language, culture and teaching. The Foculty values collaboration and an intensiseiplinary orientation to
deducation. Its staffing approach encourages temper-track faculty in Education to work with educators seconded
from their school boards and with colleagues from other academic departments across the University. The
YAR Campus is diedlay situated at the centre of the Creater Metropolitair Toronto area and the Faculty works
elosely with culturally diverse urbair school settings.

The Canadiates will have completed a doctorate and present evidence of broad engagement with study and practices associated with one of the three posttions listed above. Candidates must present evidence of the ability to: establish a strong program of scholarly research; provide excellence and leadership in midergraduate and graduate teaching and supervision collaborate with colleagues in the field and across the University; and, be uctively involved in the field of education.

The Appointments:

While preference will be given to appointments at the Assistant Professor level, initial rank and salary will be commensurate with qualifications and experience. Appointments would commence as early as 1 September 1997 and no later than 1 July 1998, York University is implementing a policy of employment equity including affirmative action for women faculty. The Faculty of Education recoverages applications from qualified people of colour. Aboriginal/First Nations people, and persons with disabilities. In accordance with Canadian lumingualion requirements, this advertisement is directed to Canadian citizens and permanent residents of Canada.

Applications:

A detailed letter of application should address your qualifications and research in relation to one of the advertised positions and to the context described above. Submit your curriculum vitae, one sample of your scholarly writing, and the names/address of three or more potential reference to:

Dr. Stan Shapson, Dean, Faculty of Education
elo S853 Ross Bidg., York University.

4700 Keele Street, North York, Ontario M3J 1P3
Internet: bmerri@edu.yorku.cn (Ber Merriman, Secretary to Search Committee)
Letters and C.V.s only can be sent online in WP format while scholarly materials must be mailed.

Closing Date: Applications, postmarked up to 31 January 1997, will be accepted.

#### À VENIR... •)

du vendredi 31 janvier (19h30) au dimanche midi 2 février 1997 Hôtel Château Laurier, Ottawa

#### SUJETS QUI SERONT ABORDÉS

- Le traitement des causes de harcèlement actuel
- > La permanence et le droit
- > Le droit d'auteur
- Les mesures disciplinaires progressives
- > Le règlement de litiges informels > Une table ronde

Le vendtedi 31 janvier (15h30 à 17h30) un atelier facultatif sur le réglement de griefs sera offert avant la conférence. Vous pourriez vous procurer un ordre du jour détaillé auptès du secrétariat de l'association ou du syndicat de

#### S'ADRESSE À QUI?

W

S

La conférence offre aux agents de grief des associations de professeurs l'occasion de partager des renseignements et des idées, de s'informer sur les sujets et les préoccupations de l'heure en matière de grief et d'arbitrage dans les universités et d'en discuter. La conférence s'adresse également aux membres intéressés des associations de professeurs.

L'interprétation simultanée seta assurée le samedi et le dimanche matin.

#### FRAIS D'INSCRIPTION

Délégués de l'ACPPU et de la FQPPU :

| Α         | vant le 30 déc. | Après le 30 di |
|-----------|-----------------|----------------|
| ter       | 350,00 \$       | 400,00 \$      |
| 2e        | 350,00 \$       | 400,00 \$      |
| 3 et plus | 300,00 \$       | 350,00 \$      |

Non-membres

Avant le 30 déc. Après le 30 déc. 700,00 \$ 800,00 \$

Les frais d'inscription comprennent le déjeuner du samedi 1<sup>er</sup> février.

#### POUR OBTENIR DES INFORMATIONS

Veuillez communiquer avec Nancy Gordon Téléphone : 613.B20.2270 Courrier éléctronique : ngordon@caut.ca

#### **COMING UP...**

7:30pm, Friday, January 31 to Noon, Sunday, February 2, 1997 Chateau Laurier Hotel, Ottawa

#### SOME OF THE TOPICS TO BE ADDRESSED

- > Dealing with Sexual Harassment Cases
- > Tenure and the Law
- > Copyright
- > Progressive Discipline
- > Informal Dispute Resolution
- > Round Table Discussion

On Friday, January 31 from 3:30pm to 5:30pm an optional pre-conference workshop on grievance handling will be offered. A detailed agenda will be available through your faculty association/union office.

#### WHO SHOULD ATTEND?

This conference presents an opportunity for grievance officers from faculty associations to get together to share information and ideas, and to learn about and debate the current topics and concerns in grievance and arbitration on university campuses. Interested members of faculty associations are also welcome to attend.

Simultaneous translation will be available on Saturday and Sunday morning.

#### CONFERENCE FEES

CALITIEOPPII Delegati

| C.C.III Q | By Dec. 30 | After Dec. |
|-----------|------------|------------|
| 1st       | \$350.00   | \$400.00   |
| 2nd       | \$350.00   | \$400.00   |
| 3 or more | \$300.00   | \$350.00   |

#### Non-Members:

By Dec. 30 After Dec. 30 \$700.00 \$800.00

Conference fees include lunch Saturday,

### FOR MORE INFORMATION

Contact Nancy Gordon Telephone: 613.B20.2270 E-Mail: ngordon@caut.ca



### EDITORIAL - ÉDITORIAL

# Collective Survival & Academic Rights — The Case of Trent University

BILL BRUNEAU

STRIKE IS AN EMOTIONALLY DRAINING affair. This would be true anywhere, anytime. But the feeling at the Ttent University strike was particularly sharp.

At Trent, the sentiment was of an academic community undermined by its own administrarion. After years of working toward a University budget with strong commitments to reaching and research, and years of effort to keep up the high quality of Trent's professoriate and programs, our Trent colleagues found their administration uncommitted to open decision making or to quality.

It is always demoralizing to be faced by a mean-spirited and uncommunicative administration. It's even worse when it happens only five years after a similar experience in the early 1990s. After all, universities are the homes of tea-

son and evidence and careful argument. We think of them as communities where the political emotions are of a particular kind. Teachers, students, staff membets,

and administrators arrange their decision making and their daily lives with first concern for openness, fairness, and respect for others.

have gone so wrong only five years after the last strike?

That is the theory. In the case of Trent, how could things

LIKE most readers of this Bulletin, I know just some of the reasons for the recent crisis (elsewhere in this issue you will find coverage of those reasons); but I do recall earlier times when things were different. Think back to the strikes and so-

cial upheavals of the late 1960s and early 1970s. I remember a public-sector strike in downtown Toronto where the administration came out to talk to union leadets,



and said they were as puzzled by the speed of economic and social change as were the workers. At the negotiating table, those administrators were tough as nails; but they were willing to describe their vision of the whole enterprise, and to talk about "te-visioning" as part of negotiations. I wish I could say that this 1970 strike (and similar events in the United Kingdom, France, the United States, and elsewhere) ended with bosses and workers putting roses on each other's desks. They did not. But they did arrive at a sensible collective agreement to which both sides were faithful

There won't be toses at Trent, either.

In saying it would not pay an average Ontario teaching wage to its faculty, the Trent administration went back on a deal it made five years ago. In refusing to say where it stood on the questions of professorial complement and budget proportionality, the Trent administration implied it was ready to increase class size, to hire more part-time and sessional instructors, and to change the Trent University community.

In trying repeatedly to get its hands on the pension surplus of its own teachers, the Trent administration showed disdain for the usual standards of community and honesty in

Until the last few days, the people at the centre of the administration - the President, the central committees of the Board of Governors were invisible. A Trent colleague described the behaviour of one very highly placed administrator as that of "Casper, the unfriendly ghost."

This is the behaviour of a managerialist, Presidential administration. In keeping their heads down, and keeping silent about their vision

of Trent University, the administration suggested they were concerned about money, performance indicators ... but not about the Trent community.

WE are, of course, hugely relieved that the strike is over. Our Trent colleagues and their leadership came through this hard time with undiminished commitment to one another and to high-quality public university education.

This was a strike about educational quality, and about the way power is taken and used in the academy. The Trent administration now must show by its deeds that it can keep its promises, that it accepts the duties of openness and due process, and that it cares for the Trent educational community as passionately as the Trent profs do. After two weeks on the picket line, we know where our colleagues stand.

# La survie collective et les droits universitaires: l'affaire de l'Université Trent

sante. Cela est vrai partout, en toute circonstance. À l'université Trent toutefois, où les professeurs étaient en grève, les sentiments étaient à vif.

Le climat qui régnait à l'Université Trent était celui d'une collectivité minée par l'attitude de l'administration. Aptès des années d'efforts pour obtenir un budget qui accorde autant d'importance à l'enseignement qu'à la recherche et pour maintenir l'excellente qualité du corps professotal et des programmes, nos collègues de Trent ont fait face à une administration dont la prise de décision n'est pas transparente ou dont la priorité n'est pas la qualité.

Ce n'est jamais bon pour le moral que d'affronter une administration mesquine et peu communicative. C'est encore pire lorsque cela se produit cinq ans après une expérience semblable, qui temonte au début des années 1990.

Les universités, d'ailleurs, ne sont-elles pas le foyer de la raison, de l'évidence et de l'argumentation serrée. Nous les considérons comme des communautés où les émotions politiques sont d'une autre espèce. Les enseignants, les étudiants, les membres du personnel et les administrateurs prennent des décisions et accordent leur vie de tous les jours en fonction de la transparence, de l'équité et du respect d'autrui.

C'est ce qui se passe, en théorie. Comment peut-on expliquer, alors, que les choses aient si mal tourné à l'Université Trent, seulement cinq ans après la dernière grève?

COMME la pluparr des lecteurs du Bulleiin, j'ai déjà une bonne idée des raisons qui sous-tendent cette crise.

NE GRÈVE EST TOUJOURS ÈMOTIVEMENT ÉPUI- (On traite justement dans ces pages de ces raisons.) Je me souviens, cependant, d'une époque où les choses se passaient différemment. Je fais réfétence aux grèves et aux bouleversements sociaux de la fin des années 1969 et du début des

> Je me souviens, entre autres, d'une grève de la fonction publique au centre-ville de Toronto, L'administration est venue s'adresser aux dirigeants syndicaux pour leur confier qu'elle était aussi perplexe que les travailleurs devant la rapidité du changement économique et social. À la table de négociation, les administrateuts avaient une main de fer mais ils étaient prêts à expliquer leur vision de l'entreprise et à tevoit cetre vision dans le cadre des négociations. J'aimerais pouvoir ajouter que la grève de 1970, tout comme d'autres grèves au Royaume-Uni, en France, aux États-Unis et ailleurs, s'est tetminée dans l'harmonie, les travailleurs et le patronat déposant des roses sur le bureau de leur adversaire. Cela ne s'est pas produit mais les deux patties ont conclu une convention collective qu'elles ont respectée.

Il n'y auta pas de roses à l'Université Trent non plus.

En déclarant qu'elle n'accorderait pas aux professeurs le traitement moyen en vigueur en Ontario, l'administration de l'université est revenue sur une entente conclue il y a cinq ans. En refusant d'expliquer sa position sur la question des effectifs enseignants et de la proportionalité du budget, l'administtation a laissé enrendre qu'elle était prête à augmenter le nombre d'étudiants par classe, à embaucher plus de personnel à temps partiel et plus de chargés de cours et à modifier le tis-

En tentant à plusieurs reprises de s'approprier le surplus de la caisse de retraite de ses ptofesseurs, l'administration a montré du mépris face aux normes habituelles de la collectivité et à l'honnêteté du milieu universitaire.

Les personnes qui forment le noyau de l'administration, soit le recteur, les comités centraux du conseil d'administration, sont demeurées invisibles jusqu'aux derniers jours. Un collègue de l'Université Trent a comparé le comportement d'un cadre supétieur à Casper le fantôme.

Voilà le comportement typique d'une administration gestionnariste et directoriale. En voulant garder le silence sur sa vision de l'université, l'administration a laissé entendre qu'elle était plus préoccupée par l'argent et les indicateurs de rendement que par la collectivité de Trent.

BIEN entendu, nous sommes extrêmement soulagés que la grève soit terminée. Nos collègues de Trent et leurs dirigeants ont traversé cette épreuve sans perdre leur détermination à offtir un enseignement public de grande qualité et en conservant leur engagement envets chacun.

La grève portait sur la qualité de l'éducation et sur la maniète dont le pouvoir est utilisé dans le milieu universitaire. L'administration de l'université doit prouver de manière tangible qu'elle peut respecter ses ptomesses, qu'elle accepte l'obligation de transparence et d'équité procédurale et qu'elle tient aussi passionnément que les professeurs à la collectivité de Trent. Après deux semaines de piquetage, nous savons quelle est la position de nos